



CITY OF WASILLA

290 E. HERNING AVE.
WASILLA, ALASKA 99654-7091
PHONE: (907) 373-9050
FAX: (907) 373-9085

INFORMATION MEMORANDUM NO. 94-14

From: Mayor Stein

Date: February 22, 1994

Subject: Fire Service Area Budget Packet
Work session, Wednesday, March 2, 1994, 7:00 p.m., City Hall

Attached for your information is the Fire Service Area budget packet. It will be discussed at the work session.

John C. Stein, Mayor



CENTRAL MAT-SU FIRE DEPARTMENT
680 North Seward Meridian Parkway
Wasilla, Alaska 99654
Telephone : (907) 373-8830 / Fax : 376-0799

Cancel JS

February 15, 1994

John Stein, Mayor
City of Wasilla
290 E. Herning Avenue
Wasilla, AK 99654

RECEIVED
FEB 18 1994
City of Wasilla, Alaska

Dear Mayor Stein:

Enclosed please find a copy of all backup information we have regarding the FY95 budget for the Wasilla-Lakes FSA.

Thank you for scheduling the joint meeting on March 2, 1994 at the City of Wasilla at 7:00 PM.

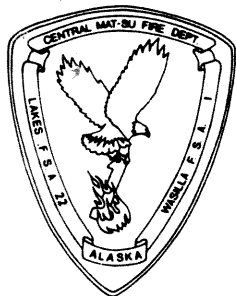
If you have any questions after reading the packet, please do not hesitate to contact me.

Sincerely,

Jack Krill
Fire Chief

nc

Enclosures



CENTRAL MAT-SU FIRE DEPARTMENT
680 North Seward Meridian Parkway
Wasilla, Alaska 99654
Telephone : (907) 373-8830 / Fax : 376-0799

January 25, 1994

MEMORANDUM

To: Wasilla-Lakes F.S.A. Board of Supervisors

From: Jack Krill, Chief, Central Mat-Su F.D. *JPK*

Subject: FY 95 Budget Information

As we begin the annual budget preparations for the upcoming fiscal year (FY 95), there are several important items that will require careful and deliberate consideration for determining the course and direction of the fire service area delivery system not only in the next fiscal year, but the future years as well.

You have previously been provided historical data on financial position of the Fire Service Area dating from FY87 to FY94 (copies attached). This data provides information on revenues, expenditures and fund balances. As indicated the revenue trend has been in a gradual decline during this period, in the amount of approximately \$345,145.00. The projections for FY95 have reduced the revenues an additional \$14, 890.00. With the present economic conditions of the State and Borough governments, the future possibility of financial assistance from these agencies appears to be almost non-existent, which will require the fire service to determine its own course. On the expenditure side, a conscientious attempt has been made to maintain an equitable balance with the revenues while maintaining and in some areas increasing the level of service delivery. The process to maintain an equitable balance between the revenues and expenditures have required additional appropriations from the fund balance to subsidize the operating budget, thus annually reducing the

fund balance amounts. If the present trend in revenues and expenditures continues within the present fire service mill rate of .9 mill, and the level of service is maintained at its present rate, the fund balance is projected to be depleted within the next two (2) fiscal years.

During the FY94 budget process the Board of Supervisors recognized that the fire service area financial situation was becoming critical, and the FY95 budget process would require careful consideration in attempting to maintain the required level of service delivery in line with the present mill rate. As projected, major budget cuts resulting in a lower operating budget will be required to maintain the present mill rate for FY95 at .9 mill. Even with lowering the operating budget, some fixed expenditures will be increasing, thus eliminating the replacement of needed equipment and other functions such as training, proposed capital projects, facility improvements and facility construction which have been identified in previous years programs.

The Wasilla-Lakes Fire Service Area, which provides fire protection services for the most heavily developed and populated area of the Matanuska-Susitna Borough core area, is experiencing a regenerated growth in commercial and residential development. Some examples are the newly constructed Wal-Mart Store, the relocation of a new car and truck franchise with a large showroom and service shop, the opening of numerous small businesses in the once nearly empty Cottonwood Creek Center, additional small commercial and retail store construction and openings throughout the district, and the present limited residential unit availability, provides very strong indicators of the growth of the area. In contrast to the increased development and growth are the limited revenues, through assessments, which are being derived from it. The population figures (attached) for the City of Wasilla and the Fire Service Area is another strong example of the growth that the area is experiencing. Simply put, with requirement to meet the demands for increased fire protection services due to the growth and development in the service area and the decline in revenues, a consensus needs to be reached as to exactly what level of service will be provided and what level of liability the Fire Service and Borough are willing to assume in lieu of services we may not be able to provide.

As mentioned previously, a 3 to 5 year capital projects plan has been developed and adjusted almost annually for each budget. Major

items have been identified in order of priority, but in most instances have not been accomplished due to the lack of funding. I have again modified the capital projects plan for the Fire Service Area placing items in categorical order.

Equipment:

1. SCBA Bottles. Recent Department of Transportation rulings have determined that composite air bottles (SCBA) have a maximum life of 15 years, once a bottle reaches that age limit it must be placed out of service. Several appeals to this ruling have been submitted, however, the Federal Government has denied those appeals. The department has approximately 140 composite SCBA bottles, approximately 20 of those must be replaced in FY95 at a cost of approximately \$480.00 per bottle for a total of approximately \$10,000.00. In FY96 approximately 20 to 25 additional will need to be replaced and an additional percentage in the following years.
2. Self Contained Breathing Apparatus (SCBA). The department operates approximately 70 SCBA's. With Federal Regulations and NFPA Standards placing a high priority on firefighter safety and health, the requirement to provide up to date respiratory protection and equipment is mandatory. An annual schedule to upgrade and/or replace out of date units, approximately 5 to 8 per year at a cost of approximately \$1900.00 per unit, has been identified. Projected annual expenditure for the next 5 to 7 years of approximately \$15,000.00.
3. Air Compressor and Cascade System. Again with the importance of Federal Regulation and NFPA Standards requiring the respiratory protection, the increased use of SCBA's has been documented. In a normal scenario of a structure fire, firefighting personnel will use approximately 45 to 75 SCBA bottles. At present the ability to fill these bottle is limited, with one compatible air compressor and cascade system at Station 65. Smaller units are located at Stations 52 and 61, however, these units have limited capability and are approximately 10 to 15 years old and require continual maintenance. The proposed plan is to purchase a new air compressor and cascade unit to be place in one of the stations to meet the additional demands for filling SCBA bottles in a

timely manner. Situations have occurred in the past during large fire ground operations where the capabilities of the present refill systems have not been able to meet the demands of supplying filled SCBA bottles for emergency operations. The approximate cost for an air compressor and cascade system is between \$35,000.00 to \$45,000.00.

4. **Protective Clothing.** Departmental expenditures average approximately \$10,000 per year for these items.

Apparatus

1. **Rescue Units.** At present the department provides rescue services utilizing a 1976 Pierce Minipumper and a 1979 E-One Minipumper. Both units are high mileage and use vehicles, with Rescue 61 needing immediate replacement due to its deteriorated condition. Based on the limited ability to secure adequate funding from the EMS budget, the proposed plan is to replace both vehicles with multi-purpose Fire-Rescue units. The apparatus would not only be equipped with the normal compliment of rescue/extrication equipment but would carry necessary equipment for fire ground operations, i.e.; cascade units for on site SCBA filling, adequate electrical equipment for scene lighting and auxiliary power, and other related fire equipment. The approximate cost per unit is estimated at approximately \$125,000.00 to \$140,000.00 for a total of approximately \$280, 000.00.
2. **Engine 511.** This unit is a 1979 Ford/E-One and has consistently, over the past few years, provided high mechanical maintenance cost to the department. This unit is approaching the 20 year life rating for fire apparatus and scheduling for replacement is a priority. Approximate cost \$150,000.00.
3. **Engine 521.** This unit is a 1979 Fore/E-One and although maintenance cost are not exceedingly high it is approaching the 20 life rating and scheduling for replacement must be considered. Approximate cost \$150,000.00
4. **Tanker 611.** This unit is a 1977 Ford/Western States 3000 gallon Pumper/Tanker. The mechanical components have been refurbished. the apparatus is in sound mechanical condition,

however, the apparatus is becoming more susceptible to rust and body deterioration. Estimated cost to refurbish the body between \$40,000.. and \$60,000.00.

Facilities

1. Station 62, Mile 6.9 KGB Road. The epic saga of Station 62 continues, although there is light at the end of the tunnel.. The septic system has been installed and the restroom facility should be operational by late February. The needed addition and the ability to fund it continues to haunt us, however, another possible and more reasonable solution is on the horizon. The Borough recently had design and construction plans developed for additions to existing station and new stations. The new proposed concept is to construct a separate 2 bay facility, which could house 4 pieces of equipment adjacent to the existing structure and connected by a covered walkway. One of the consistent problems with an attached addition to the facility has been the design and engineering costs and costs associated with modifying the existing structure to insure it meets all code requirements. With the design of a standard, more than adequate separate facility plans, this project has become more financially acceptable. The approximate cost for the construction of similar facilities at Big Lake, Willow and Butte was \$140,000.00 per unit.

2. Station 61, Main St. and Herning Ave. This facility presently serves as a fire station and Boroughwide maintenance facility. The access to and the egress from the facility during normal operating hour is at the least, very hazardous, during emergency responses it becomes even more dangerous. Heavy and continuous traffic flow, limited parking coupled with the age and floor plan of the structure have created a very undesirable and somewhat dangerous situation. Recent discussion with representative of Valley Hospital have centered around the concept of construction of a new public safety facility at the corner of Lakeview Drive and Crusey Street. The concept of the facility would be to house both fire, rescue apparatus and Wasilla Ambulances, presently located at the West Valley Medical Facility. In addition the design of the facility would provide much needed additional space for fire, rescue and medical training and a more conducive atmosphere and facilities for on-call personnel to function from. Recent

discussions with hospital administrators on the proposed facility have been extended to include the Wasilla Police Department's relocation to the site. The City of Wasilla has expressed a keen interest in the project. Initial estimates for construction of the facility were approximately \$1.6 million dollars, with inclusion of the police department and additional requirements, that original estimate is expected to rise above \$2 million dollars. The total estimated cost to the fire service and EMS would be calculated based on the percentage of required space, furnishings and equipment for the facility and initial start up and operational costs.

3. Proposed Public Safety Facilities

- A. Knik-Goosebay Road located between mile 12 to mile 19.
- B. West Wasilla - Airport
- C. Schrock Rd. - joint facility with Meadowlakes F.S.A.

In previous years and past budgets the items under equipment, apparatus and facilities could be identified as "like to have" or "nice to have items", however, in order for the department to efficiently function and deliver the minimum acceptable level of fire protection services to the citizens and taxpayers of the community, these items can be classified as "must have" items. As administrators and appointed officials, now is the time to prepare for the future of this Fire Service Area. With each passing day Federal Regulations, national standards and state regulations place increasing demands on all emergency services to improve and update existing equipment and apparatus, replace outdated equipment, apparatus and facilities, increase and improve training and certification programs, and conduct operations in a safe, efficient and effective manner.

The key question we must now answer is "As we proceed ahead to prepare for the future, how can these items be funded"? From historical data, minimum support from our local legislators and the present economic conditions of the State, alternative funding in the form of special allocations or matching grants is almost non-existent. Alternative funding from the Borough level is also non-existent. The time to address reality has arrived, the fire service has no alternative but to pay its own way. Based on the assessed valuation of the real and personal property of the Wasilla-Lakes

F.S.A., revenues generated on .1 mill equate to approximately \$85,000.00. The present mill levy for the Fire Service Area is .9 mill, which in turn generates revenues of approximately \$767,170.00 less exemptions \$43,690.00, less estimated uncollected taxes of approximately \$72,400.00, leaving a net tax revenue of approximately \$651,080. With an additional \$10,000.00 for State collected vehicle tax and State Shared Revenue of approximately \$11,275. 00, the total available revenues is approximately \$672,355.00. The FY94 operating budget, as approved, is \$762,580.00, this includes a transfer of \$75,355.00 from the reserve fund. The projected fund balance as of 6/30/94 is \$262,450.00. and if the mill rate remains at its present level, with no capital projects, that fund balance will be reduced by approximately \$70,000.00 to \$80,000.00. Projected estimates on all capital projects listed above with the exception of the 3 proposed facilities, total between \$2.5 and \$3 million dollars.

I have prepared several optional funding formats for possible consideration. The first option to be considered would be a proposed mill rate increase of between .3 and .5 mill, raising the existing mill rate to a possible 1.2 to 1.4 mills

The second option would be to consider a possible mill rate increase of .1 mill raising the mill rate to 1 mill for the operating budget with consideration for a special "Facilities and Equipment Mill Rate" of between .3 to .5 mills with a possible 5 year cap. This method of revenue production is presently in place in the Butte Fire Service Area and with the projected revenues to date, based on 1 Mill with a 3 to 5 year cap, they have successfully purchased 2 new pieces of fire apparatus for approximately \$425,000.00 and constructed a new facility on Knik River Road for approximately \$140,000.00. The Butte Fire Service Area also received State appropriations to assist in the construction of the facility.

The estimated revenues based on the various mill rate options are presented in the following charts:

.1 Mill	=	\$85,241.00
.2 Mill	=	\$170,482.00
.3 Mill	=	\$255,723.00
.4 Mill	=	\$340,964.00
.5 Mill	=	\$426,205.00

Projected revenues based on special Facilities and Equipment mill Rate at various levels for 5 year duration.

Year	Mill Rate	Generated Revenue
1	.1	\$85,241.00
2	.1	\$170,482.00
3	.1	\$255,723.00
4	.1	\$340,964.00
5	.1	\$426,205.00

1	.2	\$170,482.00
2	.2	\$340,964.00
3	.2	\$511,446.00
4	.2	\$682,928.00
5	.2	\$852,410.00

1	.3	\$255,723.00
2	.3	\$511,446.00
3	.3	\$767,169.00
4	.3	\$1,022,892.00
5	.3	\$1,278,615.00

1	.4	\$340,964.00
2	.4	\$681,928.00
3	.4	\$1,022,892.00
4	.4	\$1,363,856.00]
5	.4	\$1,704,820.00

1	.5	\$426,205.00
2	.5	\$852,410.00
3	.5	\$1,276,615.00
4	.5	\$1,704,820.00
5	.5	\$2,131,025.00

The above information will hopefully assist in determining the direction of the Wasilla-Lakes Fire Service in the future. If you require any additioanl information, please feell fre to contact me.

FY87-FY94 REVENUES/EXPENDITURES

FISCAL YEAR	R E V E N U E S			E X P E N D I T U R E S			REMARKS	FISCAL YEAR
	WASILLA	LAKES	CENTRAL	WASILLA	LAKES	CENTRAL		
FY-87	\$714,759	\$317,611	\$1,032,370	\$422,398	\$181,567	\$603,965	ACTUAL	FY-87
FY-88	\$668,963	\$351,348	\$1,020,311	\$499,960	\$228,055	\$728,015	ACTUAL	FY-88
FY-89	\$527,104	\$253,472	\$780,576	\$420,704	\$192,616	\$613,320	ACTUAL	FY-89
FY-90	\$507,243	\$239,407	\$746,650	\$564,047	\$279,237	\$843,284	ACTUAL	FY-90
FY-91			\$711,793			\$735,501	ACTUAL	FY-91
FY-92			\$729,696			\$826,156	ACTUAL	FY-92
FY-93			\$824,809			\$738,711	REVISED	FY-93
FY-94			\$687,225			\$762,580	APPROVED	FY-94

FISCAL YEAR	F U N D B A L A N C E A D J U S T M E N T			F U N D B A L A N C E A S O F 30 J U N E			REMARKS	FISCAL YEAR
	WASILLA	LAKES	CENTRAL	WASILLA	LAKES	CENTRAL		
FY-87	\$292,361	(\$70,376)	\$221,985	\$130,112	\$134,969	\$265,081	(-\$206,420 FUND TRANSFERS /LAKES)	FY-87
FY-88	\$78,193	\$62,965	\$141,158	\$208,305	\$197,934	\$406,239	(\$90,810) FT/WASILLA & (\$60,328) FT/LAKES	FY-88
FY-89	\$68,900	\$2,736	\$71,636	\$277,205	\$200,670	\$477,875	(\$37,500) FT/WASILLA & (\$58,120) FT/LAKES	FY-89
FY-90	(\$56,804)	(\$39,830)	(\$96,634)	\$220,401	\$160,840	\$381,241		FY-90
FY-91	N/A	N/A	(\$23,708)			\$357,533		FY-91
FY-92	N/A	N/A	(\$96,460)			\$261,074		FY-92
FY-93	N/A	N/A	(\$19,502)			\$241,572	(\$105,600) RESERVES FOR FY-93	FY-93
FY-94	N/A	N/A	(\$75,355)			\$166,217		FY-94

WASILLA/LAKES REVENUE HISTORY

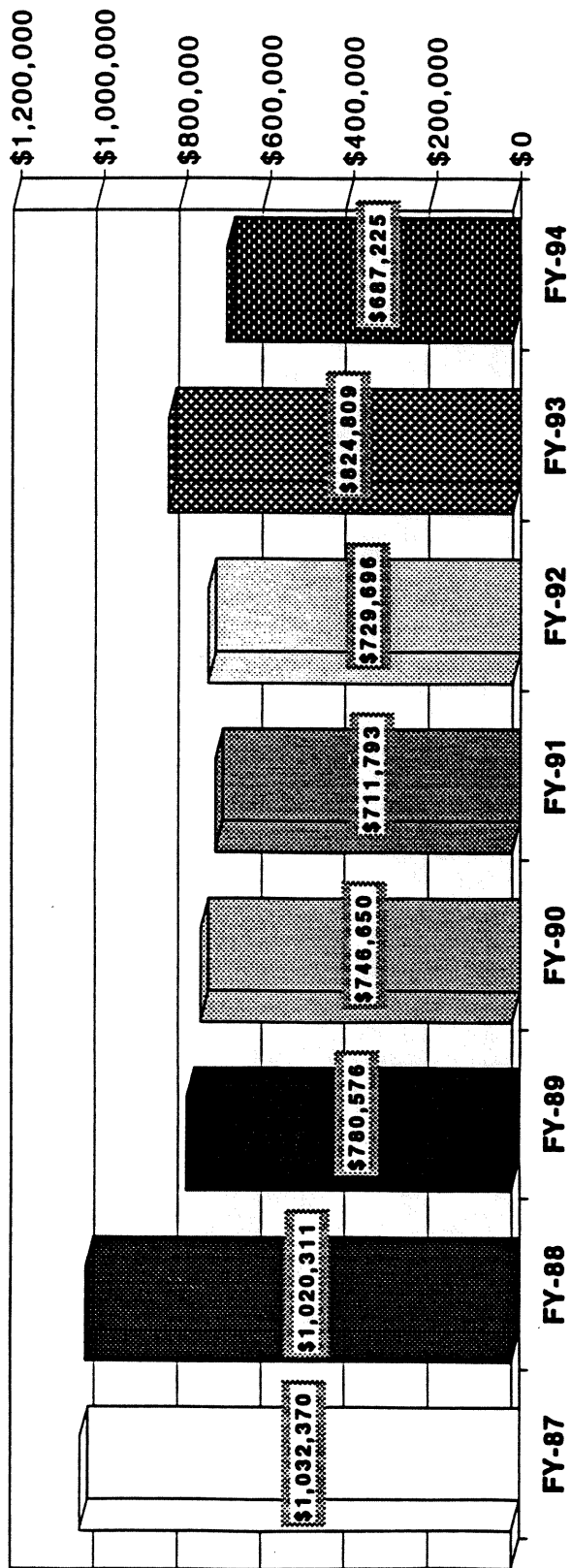
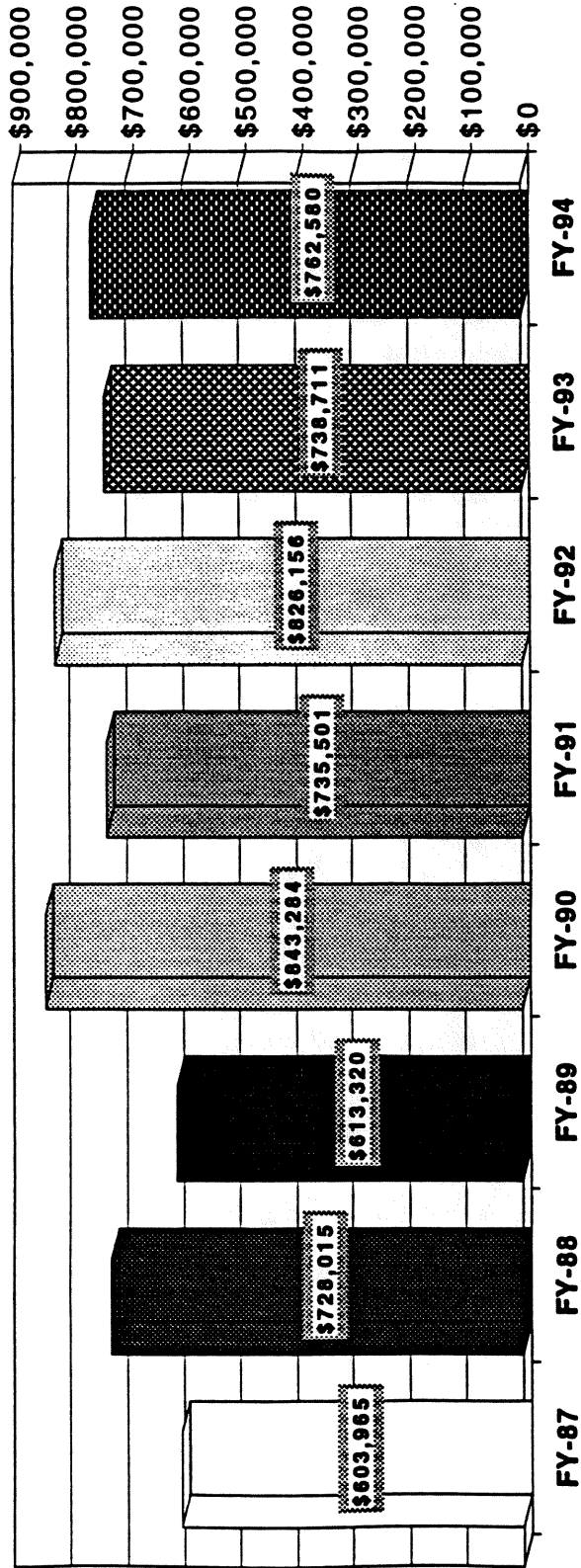


CHART-WL EXPENDITURE HISTORY

WASILLA/LAKES
EXPENDITURE
HISTORY



WASILLA/LAKES
FUND BALANCE
ADJUSTMENT HISTORY

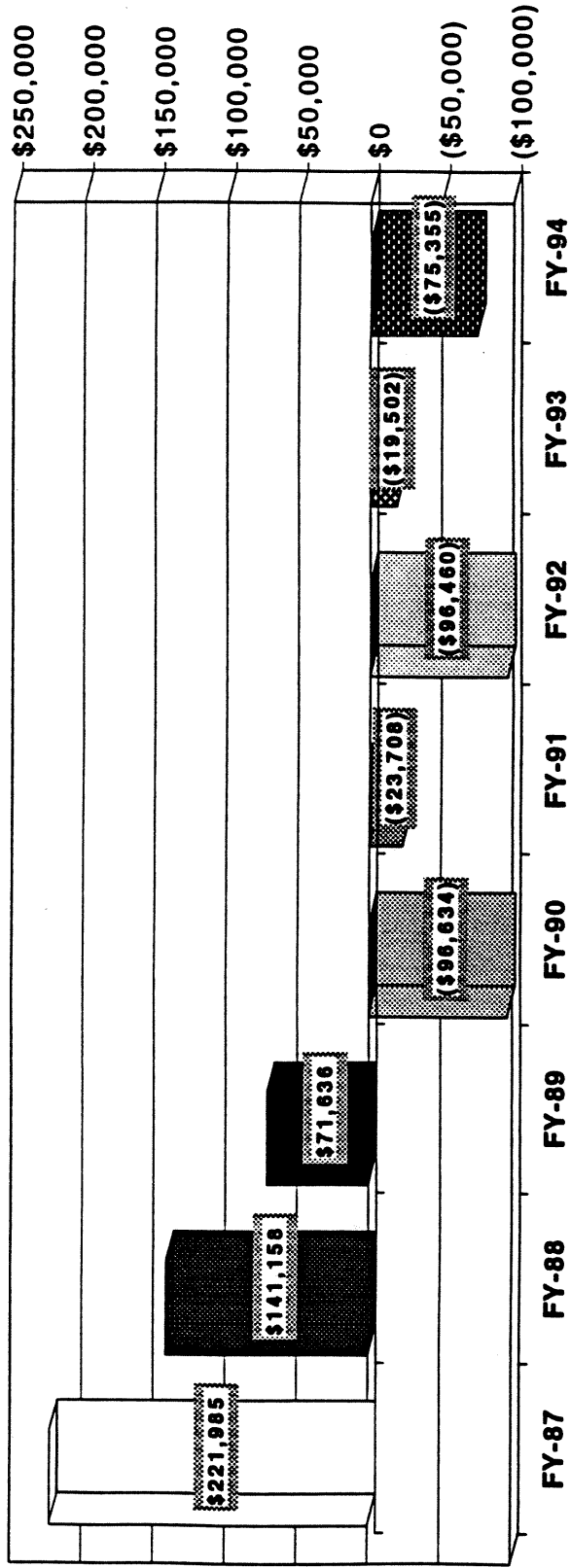
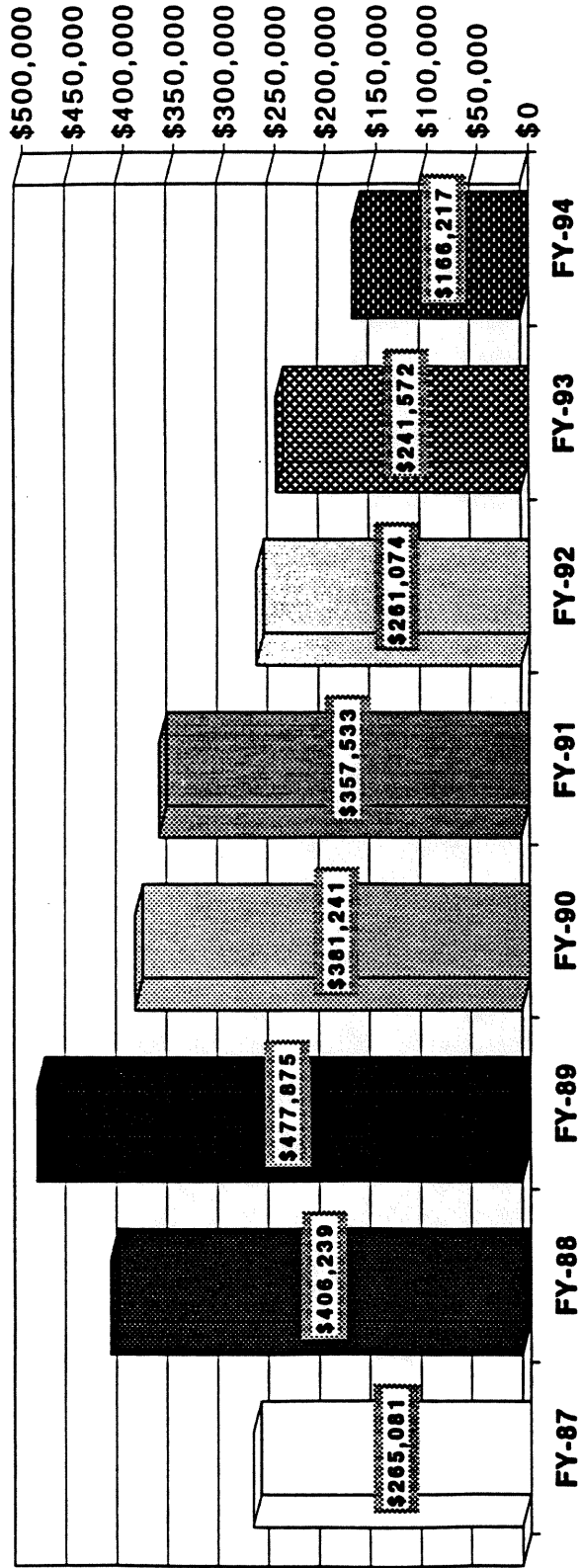


CHART-W/L FUND BAL HISTORY

WASILLA/LAKES
FUND BALANCE
HISTORY



REVENUE SUMMARY

REVENUE SOURCE	BUDGET CODE	FY-87	FY-88
BUDGETARY FUND BALANCE	310		
BUDGETORY FUND ACCOUNT	301-000		
TOTAL		\$ 0	\$ 0
GENERAL PROPERTY TAXES	311		
REAL PROPERTY	311-100	\$923,361	\$902,252
REAL PROP-SR CIT/DIS VETS	311-101		
PERSONAL PROPERTY	311-200		
VEHICLE TAX STATE COLLECTED	311-500	\$29,166	\$26,752
TOTAL		\$952,527	\$929,004
STATE GRANTS	334		
SPECIAL STATE GRANTS	334-000		
TOTAL		\$ 0	\$ 0
STATE SHARED REVENUE	335		
SERVICE AREAS	335-600	\$71,000	\$87,071
TOTAL		\$71,000	\$87,071
GENERAL GOVERNMENT	341		
MISCELLANEOUS FEES	341-900	\$8,843	\$4,236
TOTAL		\$8,843	\$4,236
INTEREST EARNINGS	361		
INTEREST ON INVESTMENTS	361-100		
TOTAL		\$ 0	\$ 0
TRANSFER FROM OTHER FUNDS	367		
AREAWIDE	367-110		
TRANSFER FROM HEALTH INS FND	367-130		
TOTAL		\$ 0	\$ 0
OTHER REVENUE SOURCES	369		
MISCELLANEOUS	369-100		
TOTAL		\$ 0	\$ 0
DEPARTMENT TOTALS		\$1,032,370	\$1,020,311

REVENUE SUMMARY

REVENUE SOURCE	BUDGET CODE	FY-89	FY-90
BUDGETARY FUND BALANCE	310		
BUDGETORY FUND ACCOUNT	301-000		
TOTAL		\$0	\$0
GENERAL PROPERTY TAXES	311		
REAL PROPERTY	311-100	\$712,569	
REAL PROP-SR CIT/DIS VETS	311-101		
PERSONAL PROPERTY	311-200		
VEHICLE TAX STATE COLLECTED	311-500	\$18,978	
TOTAL		\$731,547	\$0
STATE GRANTS	334		
SPECIAL STATE GRANTS	334-000		
TOTAL		\$0	\$0
STATE SHARED REVENUE	335		
SERVICE AREAS	335-600	\$46,172	
TOTAL		\$46,172	\$0
GENERAL GOVERNMENT	341		
MISCELLANEOUS FEES	341-900	\$2,857	
TOTAL		\$2,857	\$0
INTEREST EARNINGS	361		
INTEREST ON INVESTMENTS	361-100		
TOTAL		\$0	\$0
TRANSFER FROM OTHER FUNDS	367		
AREAWIDE	367-110		
TRANSFER FROM HEALTH INS FND	367-130		
TOTAL		\$0	\$0
OTHER REVENUE SOURCES	369		
MISCELLANEOUS	369-100		
TOTAL		\$0	\$0
DEPARTMENT TOTALS		\$780,576	\$746,650

REVENUE SUMMARY

REVENUE SOURCE	BUDGET CODE	FY-91	FY-92 ACTUAL
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BUDGETARY FUND BALANCE	310		
BUDGETORY FUND ACCOUNT	301-000		\$0
TOTAL		\$0	\$0

GENERAL PROPERTY TAXES	311		
REAL PROPERTY	311-100		\$590,195
REAL PROP-SR CIT/DIS VETS	311-101		\$0
PERSONAL PROPERTY	311-200		\$55,415
VEHICLE TAX STATE COLLECTED	311-500		\$14,016
TOTAL		\$0	\$659,626

STATE GRANTS	334		
SPECIAL STATE GRANTS	334-000		\$0
TOTAL		\$0	\$0

STATE SHARED REVENUE	335		
SERVICE AREAS	335-600		\$31,020
TOTAL		\$0	\$31,020

GENERAL GOVERNMENT	341		
MISCELLANEOUS FEES	341-900		\$121
TOTAL		\$0	\$121

INTEREST EARNINGS	361		
INTEREST ON INVESTMENTS	361-100		\$21,414
TOTAL		\$0	\$21,414

TRANSFER FROM OTHER FUNDS	367		
AREAWIDE	367-110		\$0
TRANSFER FROM HEALTH INS FND	367-130		\$0
TOTAL		\$0	\$0

OTHER REVENUE SOURCES	369		
MISCELLANEOUS	369-100		\$17,515
TOTAL		\$0	\$17,515

DEPARTMENT TOTALS		\$711,793	\$729,696
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REVENUE SUMMARY

REVENUE SOURCE	BUDGET CODE	FY-93 AMENDED UPDATED	FY-94 ASSEMBLY APPROVED
BUDGETARY FUND BALANCE	310		
BUDGETORY FUND ACCOUNT	301-000	\$0	\$0
TOTAL		\$0	\$0
GENERAL PROPERTY TAXES	311		
REAL PROPERTY	311-100	\$670,890	\$586,400
REAL PROP-SR CIT/DIS VETS	311-101	\$0	\$3,745
PERSONAL PROPERTY	311-200	\$69,507	\$64,680
VEHICLE TAX STATE COLLECTED	311-500	\$10,129	\$7,000
TOTAL		\$750,526	\$661,825
STATE GRANTS	334		
SPECIAL STATE GRANTS	334-000	\$0	\$0
TOTAL		\$0	\$0
STATE SHARED REVENUE	335		
SERVICE AREAS	335-600	\$28,226	\$25,400
TOTAL		\$28,226	\$25,400
GENERAL GOVERNMENT	341		
MISCELLANEOUS FEES	341-900	\$1,203	\$0
TOTAL		\$1,203	\$0
INTEREST EARNINGS	361		
INTEREST ON INVESTMENTS	361-100	\$12,644	\$8,310
TOTAL		\$12,644	\$8,310
TRANSFER FROM OTHER FUNDS	367		
AREAWIDE	367-110	\$6,486	\$0
TRANSFER FROM HEALTH INS FND	367-130	\$3,888	\$0
TOTAL		\$10,374	\$0
OTHER REVENUE SOURCES	369		
MISCELLANEOUS	369-100	\$0	\$0
TOTAL		\$0	\$0
DEPARTMENT TOTALS		\$802,973	\$695,535

REVENUE SUMMARY

REVENUE SOURCE	BUDGET CODE	FY-95 PROJECTED .9 MIL W/O ST	FY-95 PROJECTED .9 MIL W/ST
BUDGETARY FUND BALANCE	310		
BUDGETARY FUND ACCOUNT	301-000	\$0	\$0
TOTAL		\$0	\$0
GENERAL PROPERTY TAXES	311		
REAL PROPERTY	311-100	\$592,264	\$598,187
REAL PROP-SR CIT/DIS VETS	311-101	\$375	\$375
PERSONAL PROPERTY	311-200	\$65,000	
VEHICLE TAX STATE COLLECTED	311-500		
TOTAL		\$657,639	\$598,562
STATE GRANTS	334		
SPECIAL STATE GRANTS	334-000	\$0	\$0
TOTAL		\$0	\$0
STATE SHARED REVENUE	335		
SERVICE AREAS	335-600	\$16,900	\$16,900
TOTAL		\$16,900	\$16,900
GENERAL GOVERNMENT	341		
MISCELLANEOUS FEES	341-900		
TOTAL		\$0	\$0
INTEREST EARNINGS	361		
INTEREST ON INVESTMENTS	361-100		
TOTAL		\$0	\$0
TRANSFER FROM OTHER FUNDS	367		
AREAWIDE	367-110		
TRANSFER FROM HEALTH INS FND	367-130		
TOTAL		\$0	\$0
OTHER REVENUE SOURCES	369		
MISCELLANEOUS	369-100		
TOTAL		\$0	\$0
DEPARTMENT TOTALS		\$674,539	\$615,462

FY87-FY94 REVENUE/EXPENDITURES

FISCAL YEAR	R E V E N U E S			E X P E N D I T U R E S			R E M A R K S	FISCAL YEAR
	WASILLA	LAKES	CENTRAL	WASILLA	LAKES	CENTRAL		
FY-87	\$714,759	\$317,611	\$1,032,370	\$422,398	\$181,567	\$603,965	ACTUAL	FY-87
FY-88	\$668,963	\$351,348	\$1,020,311	\$499,960	\$228,055	\$728,015	ACTUAL	FY-88
FY-89	\$527,104	\$253,472	\$780,576	\$420,704	\$192,616	\$613,320	ACTUAL	FY-89
FY-90	\$507,243	\$239,407	\$746,650	\$564,047	\$279,237	\$843,284	ACTUAL	FY-90
FY-91			\$711,793			\$735,501	ACTUAL	FY-91
FY-92			\$729,696			\$826,156	ACTUAL	FY-92
FY-93			\$824,809			\$738,711	REVISED	FY-93
FY-94			\$687,225			\$762,580	APPROVED	FY-94

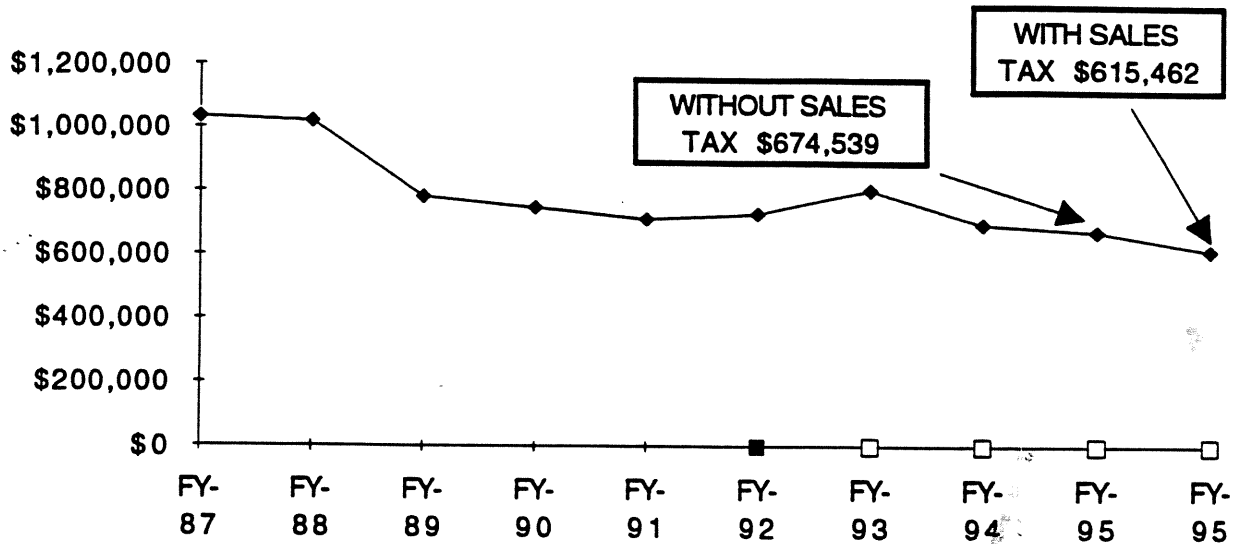
FISCAL YEAR	FUND BALANCE ADJUSTMENT			FUND BALANCE AS OF 30 JUNE			R E M A R K S	FISCAL YEAR
	WASILLA	LAKES	CENTRAL	WASILLA	LAKES	CENTRAL		
FY-87	\$292,361	(\$70,376)	\$221,985	\$130,112	\$134,969	\$265,081	(-\$206,420 FUND TRANSFERS /LAKES)	FY-87
FY-88	\$78,193	\$62,965	\$141,158	\$208,305	\$197,934	\$406,239	(\$90,810) FT/WASILLA & (\$60,328) FT/LAKES	FY-88
FY-89	\$68,900	\$2,736	\$71,636	\$277,205	\$200,670	\$477,875	(\$37,500) FT/WASILLA & (\$58,120) FT/LAKES	FY-89
FY-90	(\$56,804)	(\$39,830)	(\$96,634)	\$220,401	\$160,840	\$381,241		FY-90
FY-91	N/A	N/A	(\$23,708)			\$357,533		FY-91
FY-92	N/A	N/A	(\$96,460)			\$261,074		FY-92
FY-93	N/A	N/A	(\$19,502)			\$241,572	(\$105,600) RESERVES FOR FY-93	FY-93
FY-94	N/A	N/A	(\$75,355)			\$166,217		FY-94

FISCAL YEAR	R E V E N U E S			E X P E N D I T U R E S			R E M A R K S	FISCAL YEAR
	WASILLA	LAKES	CENTRAL	WASILLA	LAKES	CENTRAL		
FY-95			\$674,539			\$762,580	WITHOUT SALES TAX AND NO INCREASE IN EXPENDITURE	FY-95
FY-95			\$615,462			\$762,580	WITH SALES TAX AND NO INCREASE IN EXPENDITURES	FY-95

FISCAL YEAR	FUND BALANCE ADJUSTMENT			FUND BALANCE AS OF 30 JUNE			R E M A R K S	FISCAL YEAR
	WASILLA	LAKES	CENTRAL	WASILLA	LAKES	CENTRAL		
FY-95			(\$88,041)			\$78,176	WITHOUT SALES TAX AND NO INCREASE IN EXPENDITURE	FY-95
FY-95			(\$147,118)			\$19,099	WITH SALES TAX AND NO INCREASE IN EXPENDITURES	FY-95

CHART FY87-FY95 REVENUE

REVENUE SUMMARY FY-87 - FY-95





Matanuska-Susitna Borough


DEPARTMENT OF PUBLIC SAFETY

680 NORTH SEWARD MERIDIAN PARKWAY, WASILLA, ALASKA 99654

EMERGENCY SERVICES: {EMS, FIRE, AND RESCUE} (907) 373-8800 / FAX (907) 376-0799
ANIMAL CONTROL: (907) 746-5500 / FAX (907) 746-6683

January 11, 1994

MEMORANDUM

TO: All FSA Chiefs and Boards of Supervisors Members
FROM: Kevin Koechlein, Director, Public Safety 
SUBJECT: Revised revenue worksheets

Attached is a revised revenue worksheet for your service area. It is probably not what you want to see, but it is based on the latest Governor proposal for local funding. First, he has eliminated all local reimbursement for senior citizens and disabled veteran deductions. Second, he has made it clear that he will work towards 50% reduction in revenue sharing. Although revenue sharing will probably not be cut that much, there will definitely be cuts of some amount.

The first draft you have shows slightly higher revenues than this worksheet. As the legislature is just starting, revenues are anyone's guess at this time. At this time you may want to use the lower revenue figure for safety in developing your budget. Then, if the amount increases, you can add items back or let it go to fund balance.

As we get additional information on revenues, I will pass them along for you.

If you have any questions on the budget, please let me know.

KK:nc

The estimated 1994-1995 fiscal year assessed valuation (as of January 1, 1994) is \$852,420,000. A mill rate of 0.9 is required to generate an adequate tax revenue to fund the budget.

NET TAX LEVY REQUIREMENT**DRAFT**

Breakdown information between real and personal property assessed valuations and taxes:

	ESTIMATED ASSESSED VALUATION	TAX LEVY	EXEMPTIONS	ESTIMATED UNCOLLECTIBLE TAXES	NET TAX
Real	726,340,000	653,700	2,100	65,200	586,400
Sr Cit/Dis Vets	46,210,000	41,590	41,590	-0-	-0-
Personal	79,870,000	71,880	-0-	7,200	64,680
Total	852,420,000	767,170	43,690	72,400	651,080

311 000 GENERAL PROPERTY TAXES

311 100	Real Property Taxes	\$586,400
311 101	Real Property Taxes - Sr. Citizens/Dis. Vets	-0-
311 200	Personal Property Taxes	64,680
311 500	Vehicle Tax/State Collected	10,000

335 000 STATE SHARED REVENUE

335 600	Fire Service Areas	<u>11,275</u>
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TOTAL ESTIMATED REVENUES \$672,355



Matanuska-Susitna Borough

DEPARTMENT OF PUBLIC SAFETY

680 NORTH SEWARD MERIDIAN PARKWAY, WASILLA, ALASKA 99654

EMERGENCY SERVICES: (EMS, FIRE, AND RESCUE) (907) 373-8800 / FAX (907) 376-0799
ANIMAL CONTROL: (907) 746-5500 / FAX (907) 746-6683

November 7, 1993

MEMORANDUM

TO: All Fire Service Area Supervisors
FSA Chiefs

FROM: Kevin Koechlein, Director, Public Safety

SUBJECT: Draft, FY 93 audit report

A handwritten signature in black ink, appearing to be "KK", written over the "FROM" line of the memorandum.

Attached for your information is the draft FY93 auditor report for your service area. According to the auditor, they do not expect any changes from the draft report at this time. As soon as I receive the final audit report, I will send out an easier to read copy.

As an overall picture, all fire service areas are in excellent financial shape with adequate reserves in place for immediate needs. The work on FY95 budgets will be starting soon and the preliminary information will be sent out to you by the end of this month.

If you have any questions on the audit, please let me know.

KK:nc

Schedule 13

MATANUSKA-SUSITNA BOROUGH

Special Revenue Funds

Fire Service Area

Fire Service Area 130 - Wasilla/Lake

Statement of Revenues, Expenditures, Other Financing
Sources (Uses) and Changes In Fund Balance - Budget and ActualYear ended June 30, 1993
with comparative figures for 1992

	1993		Variance favorable (unfavorable)	1992 actual
	Budget	Actual		
Revenues:				
Property taxes	\$ 765,435	740,840	(24,595)	645,610
Vehicle taxes	18,000	10,129	(7,871)	14,016
Intergovernmental - state sources - revenue sharing	31,000	28,226	(2,774)	31,020
Interest income	-	12,644	12,644	21,414
Other	-	3,497	3,497	17,636
Total revenues	<u>814,435</u>	<u>795,336</u>	<u>(19,099)</u>	<u>729,696</u>
Expenditures:				
Public safety:				
Administration	104,904	104,831	72	41,603
Fire services	593,100	583,758	9,343	643,845
Total expenditures	<u>698,004</u>	<u>688,589</u>	<u>9,415</u>	<u>685,448</u>
Excess of revenues over expenditures	<u>116,431</u>	<u>106,747</u>	<u>(9,684)</u>	<u>44,248</u>
Other financing sources (uses):				
Operating transfers from other funds	6,486	6,486	-	-
Operating transfers to other funds	(40,707)	(40,707)	-	(140,708)
Net other financing uses	<u>(34,221)</u>	<u>(34,221)</u>	<u>-</u>	<u>(140,708)</u>
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	<u>82,210</u>	<u>72,526</u>	<u>(9,684)</u>	<u>(96,460)</u>
Fund balance at beginning of year	261,074	261,074	-	357,534
Residual equity transfers from other funds	-	4,185	4,185	-
Fund balance at end of year	<u>\$ 343,284</u>	<u>337,785</u>	<u>(5,499)</u>	<u>261,074</u>

**Jack Krill
WSF Chief
Public Safety
Matanuska-Susitna Borough**

RE: Request for population.

Jack,

The population of the Wasilla and Lakes Fire Service Areas are as follows: The estimates given came from the Revenue Sharing Information. Tammy Clayton keeps the completed forms. We did an estimate in * June of 1991 for pre-clearance which is also included. This estimate was based on 1990 census figures and was used to combine Wasilla and Lakes F.S.A.'s.

1989	Wasilla FSA Lakes FSA	13,178 3,665
1990*	Wasilla FSA Lakes FSA	12,848 4,257
1991	Wasilla FSA Lakes FSA	13,139 4223
1992	Wasilla-Lakes	20,963
1993	Wasilla-Lakes	21,873

Attached you will find a graph from 1975-1985 I have not been able to locate 1986-88 but will continue to look.

**Ellen Wycoff
Planning Technician
12/06/93**

MINNESOTA-SEMINA SERVICE
 FIRE SERVICE AREA POPULATION STATISTICS
 1975 - 1983

	MINNETONKA	GREATER PALMER	CITY OF PALMER	SHUTE	CITY OF HOUSTON	LODGE	TRINIDAD	FISHBROOK	ENG LANE	MEADOW LAKES	WILLOW	TOTAL REPLICATES IN U.S.A.'s
1												6,951
2	1,847	1,437	1,409	453	170							7,595
3	2,159	1,645	1,549	523	375							8,815
4	2,255	2,170	1,655	497	375							10,015
5	2,971	2,485	1,839	569	389							14,002
6	3,619	3,027	2,141	693	448	1,440	350					15,390
7	3,879	3,575	2,141	818	370	1,670	631					15,338
8	3,879	3,027	2,275	818	583	1,800	458					24,295
9	3,432	2,288	2,524	623	363	2,158	415	772	850			29,156
10	3,432	2,288	2,738	686	604	2,258	815	2,416	968	2,419		26,537
11	7,090	3,189	2,752	688	739	3,289	211	2,416	968	2,419	670	36,090
12	14,302	4,032	3,016	667	725	4,164	520	1,040	935	3,859	872	

These Esports are the area within the U.S.A. boundaries and include the City of Palmer and the City of Houston fire service areas.
 This figure is the population derived from the Federal Census No Borough census was taken in 1940.

ACCOUNT	DESCRIPTION	2 YRS AGO EXPENSE	LAST YR EXPENSE	ADOPTED BUDGET	AMENDED BUDGET	CURR YR EXPENSE	PROJECTED	CHANGE TO PROJECTED	DEPARTMENT HEAD
FUND: 250 WASILLA-LAKES FSA DEPARTMENT: 000 NON-DEPARTMENTAL SUB DEPARTMENT: 000 NON-DEPARTMENTAL									
PRINTING									
424 100	UTILITIES-BUILDING OPRN	11,430	12,129	11,500	11,500	3,938	13,200	12,500	
424 100	ELECTRICITY	375	375	650	650	156	650	650	
424 200	WATER & SEWER	3,399	3,663	4,000	4,000	889	4,250	4,250	
424 300	NATURAL GAS	0	0	0	0	0	0	0	
424 400	LP-PROPANE	1,000	1,000	1,000	1,000	2	1,001	1,000	
424 500	GARBAGE PICKUPS	16,204	17,167	17,150	17,150	4,985	19,101	19,400	
RENTAL/LEASE									
425 200	BUILDING RENTAL	330	0	0	0	0	0	0	
425 300	EQUIPMENT RENTAL	243	442	0	0	97	282	300	
		573	442	0	0	97	282	300	
PROFESSIONAL CHARGES									
426 300	DUE & FEES	760	754	500	500	565	500	500	
426 900	OTHER PROFESSIONAL	16	30	0	0	0	0	0	
		776	784	500	500	565	500	500	
INSURANCE & BOND									
427 100	PROPERTY INSURANCE	2,356	2,171	2,400	3,787	3,787	3,786	3,786	
427 200	VEHICLE INSURANCE	26,134	32,692	29,719	22,076	11,526	29,719	29,719	
427 400	INLAND MARINE INSU	2,100	0	0	0	0	0	0	
427 500	LIABILITY INSURANC	4,251	3,888	4,100	4,100	0	4,100	4,100	
427 510	UMBRELLA LIABILITY	14,000	4,500	5,500	8,256	8,256	8,256	8,256	
427 520	PROFESSIONAL LIAB	0	0	0	0	0	0	0	
427 600	INSURANCE CONSULTI	400	400	400	400	0	400	400	
427 900	INSURANCE DEDUCTIB	0	0	0	0	0	0	0	
		49,241	43,651	42,119	38,619	23,569	46,261	24,000	
MAINTENANCE SERVICES									
428 100	BUILDING MAINT SER	147	18	1,000	1,000	0	1,000	1,000	
428 200	GROUNDS MAINT SER	666	1,678	750	1,250	0	1,250	1,250	
428 300	EQUIPMENT MAINT SE	1,632	2,064	2,000	2,000	0	2,000	2,000	
428 400	VEHICLE MAINT SER	12,226	18,598	12,000	12,000	748	12,000	12,000	
428 500	COMMUN EQUIP MAINT	4,954	4,415	2,000	2,000	1,137	2,000	2,000	
428 900	OTHER MAINTENANCE	65	50	0	0	30	30	100	
		19,690	26,823	17,750	18,250	1,915	18,280	18,350	
OTHER CONTRACTUAL									
429 200	TRAINING REIMB/CON	1,273	1,339	1,500	1,500	260	1,500	1,500	
429 210	TRAINING/INSTRUCTO	0	180	1,000	1,000	0	1,000	1,000	
429 500	LABOR SERVICES	0	0	0	0	0	0	0	
429 710	TESTING	0	1,367	2,000	2,000	63	2,000	2,000	
429 900	OTHER CONTRACTUAL	3,748	78	0	0	0	0	0	

FUND: 250 WASILLA-LAKES FSA		DEPARTMENT: 000 NON-DEPARTMENTAL		SUB DEPARTMENT: 000 NON-DEPARTMENTAL		CHANGE TO DEPARTMENT			
ACCOUNT	DESCRIPTION	2 YRS AGO EXPENSE	LAST YR EXPENSE	ADOPTED BUDGET	AMENDED BUDGET	CURR YR EXPENSE	PROJECTED	PROJECTED	HEAD
OTHER CONTRACTUAL									
		5,021	2,964	4,500	4,500	323	4,500	4,500	
OFFICE SUPPLIES									
430 100	OFFICE SUPPLIES	624	167	500	500	24	500	500	
430 200	COPIER/FAX SUPPLIE	175	390	500	500	0	500	1,000	
		799	557	1,000	1,000	24	1,000		
MAINTENANCE SUPPLIES									
431 100	VEHICLE MAINT SUPP	12,563	8,828	15,000	15,000	3,046	15,000	15,000	
431 200	BUILDING MAINT SUP	587	205	1,000	1,000	315	1,000	1,000	
431 300	EQUIPMENT MAINT SU	10,018	6,156	6,000	6,000	2,957	6,000	6,000	
431 400	FOUNDATIONS MAINT SUPP	0	5	500	500	478	500	500	
431 900	OTHER MAINT. SUPPL	244	51	0	0	7	0	22,500	
		23,412	15,245	22,500	22,500	6,803	22,506		
FUEL/OIL-VEHICLE USE									
432 100	OIL & LUBRICANTS	174	215	750	750	87	750	750	
432 200	GAS	10,805	8,269	12,000	12,000	3,545	12,000	12,000	
		10,979	8,484	12,750	12,750	3,632	12,750	12,750	
MISC SUPPLIES									
433 100	PERSONNEL SUPPLIES	1,617	1,289	750	1,750	1,103	1,013	1,013	
433 110	CLOTHING	12,913	14,076	10,000	10,000	8,355	10,000	10,000	
433 120	TOOLS	2,252	596	1,000	1,000	95	1,000	1,000	
433 200	MEDICAL SUPPLIES	0	11	0	0	0	0	0	
433 300	BOOKS/SUBSCRIPTION	1,676	685	900	900	395	900	900	
433 500	TRAINING SUPPLIES	3,312	2,166	2,000	2,000	1,519	2,000	2,000	
433 900	OTHER SUPPLIES	1,383	263	0	0	26	0	0	
		23,153	19,086	14,650	15,650	11,493	14,939	15,100	
EQUIPMENT UNDER \$300									
434 000	EQUIPMENT UNDER 3	2,217	1,252	15,000	15,000	1,537	15,000	15,000	
		2,217	1,252	15,000	15,000	1,537	15,000	15,000	
DEBT SERVICE									
441 110	DBT SRV-PRINCIPAL-	24,050	23,126	25,410	25,410	0	25,410	25,410	
441 210	DBT SRV-INTEREST-F	16,658	10,982	15,298	15,298	0	15,298	15,298	
		40,708	40,708	40,708	40,708	0	40,708	40,708	
INTRA GOVERN/RECOV EXPENS									
443 100	ADMIN. & AUDIT FSA	41,603	43,683	43,683	43,683	0	43,683	43,683	
443 110	TELECOMM-ADMIN & A	70,725	58,177	54,070	54,070	0	54,070	54,070	
								43683	
								57910	

FUND: 250 WASILLA-LAKES FSA

DEPARTMENT: 000 NON-DEPARTMENTAL

DEPARTMENT: 000 NON-DEPARTMENTAL

ACCOUNT DESCRIPTION 2 YRS AGO EXPENSE LAST YR EXPENSE ADOPTED BUDGET AMENDED BUDGET CURR YR EXPENSE PROJECTED CHANGE TO PROJECTED DEPARTMENT HEAD

INTRA GOVERN/RECOV EXPENS
443 120 COTTONWOOD P S -AD 0 0 2,971 368 0 368
443 270 ELECTIONS - ADMIN 112,328 104,831 98,121 98,121 0 98,121 98,121

CAPITAL PROJECT TRANSFERS
446 400 TRANSFER TO-FUND 4 100,000 0 0 0 0 0 0
100,000 0 0 0 0

EQUIPMENT
451 100 EQUIPMENT 21,582 11,070 7,500 9,500 7,194 7,500
451 200 VEHICLES 0 0 25,000 25,000 23,074 25,000
451 300 FURNITURE & FIXTUR 0 0 0 0 0 0
21,582 11,070 32,500 34,500 30,268 32,500 32,500

* SUB DEPARTMENT TOTALS * 826,156 729,293 762,580 762,580 242,439 769,780 769,780

** DEPARTMENT TOTALS ** 826,156 729,293 762,580 762,580 242,439 769,780 769,780

* FUND EXPENSE TOTALS * 826,156 729,293 762,580 762,580 242,439 769,780 769,780

*** FUND NET DIFFERENCE *** 96,460- 72,529 72,529 0 336,575 7,159- 7,159-

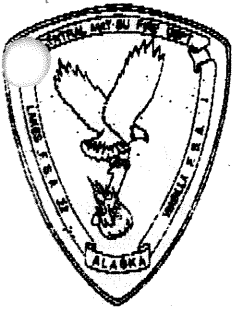
** TOTAL REVENUES ** 729,696 801,822 762,580 762,580 579,014 762,621 762,621

** TOTAL EXPENSES ** 826,156 729,293 762,580 762,580 242,439 769,780 769,780

**** TOTAL NET DIFFERENCE **** 96,460- 72,529 72,529 0 336,575 7,159- 7,159-

740,336

Copy Council Box JJ
for Wed 3/2 7PM Mtg



CENTRAL MAT-SU FIRE DEPARTMENT
680 North Seward Meridian Parkway
Wasilla, Alaska 99654
Telephone : (907) 373-8830 / Fax : 376-0799

February 24, 1994

RECEIVED

FEB 24 1994

City of Wasilla, Alaska

MEMORANDUM

To: John Stlen, City of Wasilla, Mayor

**From: George Undt, Wasilla-Lakes Fire Service Area,
Board of Supervisors**

Subject: Proposed FY 95 Fire Service Budget

As we begin the annual budget preparations for the upcoming fiscal year (FY 95), there are several important items that require careful and deliberate consideration for determining the course and direction of the fire service area delivery system not only in the next fiscal year, but the future years as well.

We have reviewed historical data on the financial position of our Fire Service Area dating from FY87 to FY94 (copies attached). This data provides information on revenues, expenditures and fund balances. As indicated the revenue trend has been in a gradual decline during this period, in the amount of approximately \$345,145.00. The projections for FY95 have reduced the revenues an additional \$14,890.00. With the present economic conditions of the State and Borough governments, the future possibility of financial assistance from these agencies appears to be almost non-existent, which will require the fire service to determine its own course. On the expenditure side, we have made a conscientious attempt to maintain an equitable balance with the revenues while maintaining and in some areas increasing the level of service delivery. The process to maintain an equitable balance between the revenues and expenditures has required additional appropriations from the fund

balance to subsidize the operating budget, thus annually reducing the fund balance amounts. If the present trend in revenues and expenditures continue with the present fire service mill rate of .9 mill, and the level of service is maintained at its present rate, the fund balance is projected to be depleted within the next two (2) fiscal years.

During the FY94 budget process this board recognized that our fire service area financial situation was becoming critical, and the FY95 budget process would require careful consideration in attempting to maintain the required level of service delivery in line with the present mill rate. As projected, major budget cuts resulting in a lower operating budget will be required to maintain the present mill rate for FY95 at .9 mill. Even with lowering the operating budget, some fixed expenditures will be increasing, thus eliminating the replacement of needed equipment and other functions such as training, proposed capital projects, facility improvements and facility construction which have been identified in previous years programs.

The Wasilla-Lakes Fire Service Area, which provides fire protection services for the most heavily developed and populated area of the Matanuska-Susitna Borough core area, is experiencing a regenerated growth in commercial and residential development. Some examples are the newly constructed Wal-Mart Store, the relocation of a new car and truck franchise with a large showroom and service shop, the opening of numerous small businesses in the once nearly empty Cottonwood Creek Center, additional small commercial and retail store construction and openings throughout the district, and the present limited residential unit availability, provides very strong indicators of the growth of the area. In contrast to the increased development and growth are the limited revenues, through assessments, which are being derived from it. The population figures (attached) for the City of Wasilla and the Fire Service Area is another strong example of the growth that the area is experiencing. Simply put, with the requirement to meet demands for increased fire protection services due to the growth and development in the service area and the decline in revenues, a consensus needed to be reached as to exactly what level of service will be provided and what level of liability the Fire Service and Borough are willing to assume in lieu of services we may not be able to provide.

As mentioned previously, a 3 to 5 year capital projects plan has been developed and adjusted almost annually for each budget. Major items have been identified in order of priority, but in most instances have not been accomplished due to the lack of funding. We have again modified the capital projects plan for the Fire Service Area placing items in categorical order.

Equipment:

1. **SCBA Bottles.** Recent Department of Transportation rulings have determined that composite air bottles (SCBA) have a maximum life of 15 years, once a bottle reaches that age limit it must be placed out of service. Several appeals to this ruling have been submitted, however, the Federal Government has denied those appeals. The department has approximately 140 composite SCBA bottles, approximately 20 of those must be replaced in FY95 at a cost of approximately \$480.00 per bottle for a total of approximately \$10,000.00. In FY96 approximately 20 to 25 additional will need to be replaced and an additional percentage in the following years.
2. **Self Contained Breathing Apparatus (SCBA).** The department operates approximately 70 SCBA's. With Federal Regulations and NFPA Standards placing a high priority on firefighter safety and health, the requirement to provide up to date respiratory protection and equipment is mandatory. An annual schedule to upgrade and/or replace out of date units, approximately 5 to 8 per year at a cost of approximately \$1900.00 per unit, has been identified. Projected annual expenditure for the next 5 to 7 years of approximately \$15,000.00.
3. **Air Compressor and Cascade System.** Again with the importance of Federal Regulation and NFPA Standards requiring the respiratory protection, the increased use of SCBA's has been documented. In a normal scenario of a structure fire, fire fighting personnel will use approximately 45 to 75 SCBA bottles. At present the ability to fill these bottle is limited, with one compatible air compressor and cascade system at Station 65. Smaller units are located at Stations 52 and 61, however, these units have limited capability and are approximately 10 to 15 years old and require continual maintenance. The proposed plan is to purchase a new air

compressor and cascade unit to be place in one of the stations to meet the additional demands for filling SCBA bottles in a timely manner. Situations have occurred in the past during large fire ground operations where the capabilities of the present refill systems have not been able to meet the demands of supplying filled SCBA bottles for emergency operations. The approximate cost for an air compressor and cascade system is between \$35,000.00 to \$45,000.00.

4. Protective Clothing. Departmental expenditures average approximately \$10,000 per year for these items.

Apparatus

1. **Rescue Units.** At present the department provides rescue services utilizing a 1976 Pierce Minipumper and a 1979 E-One Minipumper. Both units are high mileage and use vehicles, with Rescue 61 needing immediate replacement due to its deteriorated condition. Based on the limited ability to secure adequate funding from the EMS budget, the proposed plan is to replace both vehicles with multi-purpose Fire-Rescue units. The apparatus would not only be equipped with the normal complement of rescue/extrication equipment but would carry necessary equipment for fire ground operations, i.e.; cascade units for on site SCBA filling, adequate electrical equipment for scene lighting and auxiliary power, and other related fire equipment. The approximate cost per unit is estimated at approximately \$125,000.00 to \$140,000.00 for a total of approximately \$280,000.00.
2. **Engine 511.** This unit is a 1979 Ford/E-One and has consistently, over the past few years, provided high mechanical maintenance cost to the department. This unit is approaching the 20 year life rating for fire apparatus and scheduling for replacement is a priority. Approximate cost \$150,000.00.
3. **Engine 521.** This unit is a 1979 Ford/E-One and although maintenance cost are not exceedingly high it is approaching the 20 life rating and scheduling for replacement must be considered. Approximate cost \$150,000.00.
4. **Tanker 611.** This unit is a 1977 Ford/Western States 3000 gallon Pumper/Tanker. The mechanical components have been refurbished. the apparatus is in sound mechanical condition, however, the apparatus is becoming more susceptible to rust and body deterioration. Estimated cost to refurbish the body between \$40,000.00 and \$60,000.00.

Facilities

1. Station 62, Mile 6.9 KGB Road. The epic saga of Station 62 continues, although there is light at the end of the tunnel. The septic system has been installed and the restroom facility should be operational by late February. The needed addition and the ability to fund it continues to haunt us, however, another possible and more reasonable solution is on the horizon. The Borough recently had design and construction plans developed for additions to existing station and new stations. The new proposed concept is to construct a separate 2 bay facility, which could house 4 pieces of equipment adjacent to the existing structure and connected by a covered walkway. One of the consistent problems with an attached addition to the facility has been the design and engineering costs and costs associated with modifying the existing structure to insure it meets all code requirements. With the design of a standard, more than adequate separate facility plans, this project has become more financially acceptable. The approximate cost for the construction of similar facilities at Big Lake, Willow and Butte was \$140,000.00 per unit.
2. Station 61, Main St. and Herning Ave. This facility presently serves as the primary response station for the City of Wasilla. The access to and the egress from the facility during normal operating hours is at the least, very hazardous, during emergency responses it becomes even more dangerous. Heavy and continuous traffic flow, limited parking coupled with the age and floor plan of the structure have created a very undesirable and somewhat dangerous situation. Recent discussions with representatives of Valley Hospital have centered around the concept of constructing a new public safety facility at the corner of Lakeview Drive and Crusey Street. The concept of the facility would be to house both fire, rescue apparatus and Wasilla Ambulances, presently located at the West Valley Medical Facility. In addition the design of the facility would provide much needed additional space for fire, rescue and medical training and a more conducive atmosphere and facilities for on-call personnel to function from. Recent discussions with hospital administrators on the proposed facility have been extended to include the Wasilla Police Department's relocation to the site. The City of Wasilla has expressed a keen interest in the project. initial estimates for

construction of the facility were approximately \$1.6 million dollars, with inclusion of the police department and additional requirements, that original estimate is expected to rise above \$2 million dollars. The total estimated cost to the fire service and EMS would be calculated based on the percentage of required space, furnishings and equipment for the facility and initial start up and operational costs.

3. Proposed Public Safety Facilities

- A. Knik-Goosebay Road located between mile 12 to mile 19.
- B. West Wasilla - Airport
- C. Schrock Rd. - joint facility with Meadow Lakes F.S.A.

In previous years and past budgets the items under equipment, apparatus and facilities could be identified as "like to have" or "nice to have items", however, in order for the department to efficiently function and deliver the minimum acceptable level of fire protection services to the citizens and taxpayers of our community, these items can be classified as "must have" items. As administrators and appointed officials, now is the time to prepare for the future of this Fire Service Area. With each passing day Federal Regulations, national standards and state regulations place increasing demands on all emergency services to improve and update existing equipment and apparatus, replace outdated equipment, apparatus and facilities, increase and improve training and certification programs, and conduct operations in a safe, efficient and effective manner.

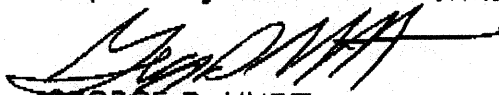
The key question we must now answer is "As we proceed ahead to prepare for the future, how can these items be funded"?. From historical data, minimum support from our local legislators and the present economic conditions of the State, alternative funding in the form of special allocations or matching grants is almost non-existent. Alternative funding from the Borough level is also non-existent. The time to address reality has arrived, the fire service has no alternative but to pay its own way. Based on the assessed valuation of the real and personal property of the Wasilla-Lakes F.S.A., revenues generated on .1 mill equate to approximately \$85,000.00. The present mill levy for the Fire Service Area is .9 mill, which in turn generates revenues of approximately \$767,170.00 less exemptions \$43,690.00, less estimated

uncollected taxes of approximately \$72,400.00, leaving a net tax revenue of approximately \$651,080. With an additional \$10,000.00 for State collected vehicle tax and State Shared Revenue of approximately \$11,275.00, the total available revenues is approximately \$672,355.00. The FY94 operating budget, as approved, was \$762,580.00, this includes a transfer of \$75,355.00 from the reserve fund. The projected fund balance as of 6/30/94 is \$262,450.00, and if the mill rate remains at its present level, with no capital projects, that fund balance will be reduced by approximately \$70,000.00 to \$80,000.00. Projected estimates on all capital projects listed above with the exception of the 3 proposed facilities, total between \$2.5 and \$3 million dollars.

At the last meeting of this board, it was proposed, and unanimously approved that we recommend to the Borough Assembly, and set for public hearing the following:

- That we establish a secondary mil rate specifically for Capitol Projects, and that we Cap this Capitol Projects Mil Rate at .5 mil for the next three years.
- That we Cap the Operating Mil Rate at 1.2 mil for the next three years.
- That we Cap the combined Capitol and Operating Mil Rate at 1.5 mil for the next three years.
- That we set the FY-95 Operating Mil Rate at 1 mil.
- That we set the FY-95 Capitol Projects Mil Rate at .3 mil.

We are scheduled to meet in joint session with the Wasilla City Council on Wednesday, March 2, 1994. The above information will hopefully assist in formulating any questions you may have. If you require any additional information, please feel free to contact me.



GEORGE D. UNDT

WASILLA/LAKES FIRE SERVICE AREA, BOARD OF SUPERVISORS

CC Jack Krill, Chief
Other board members

**REVENUE SUMMARY
FY-87 THRU FY-95**

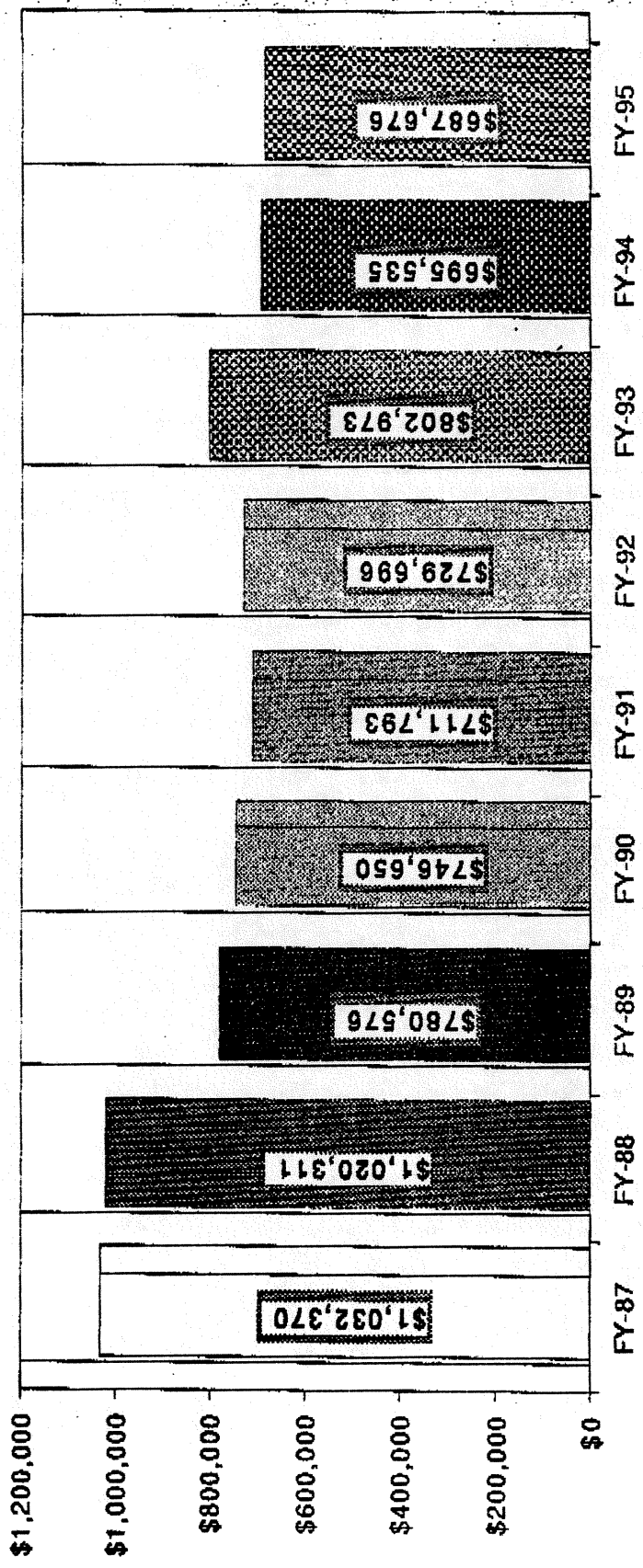
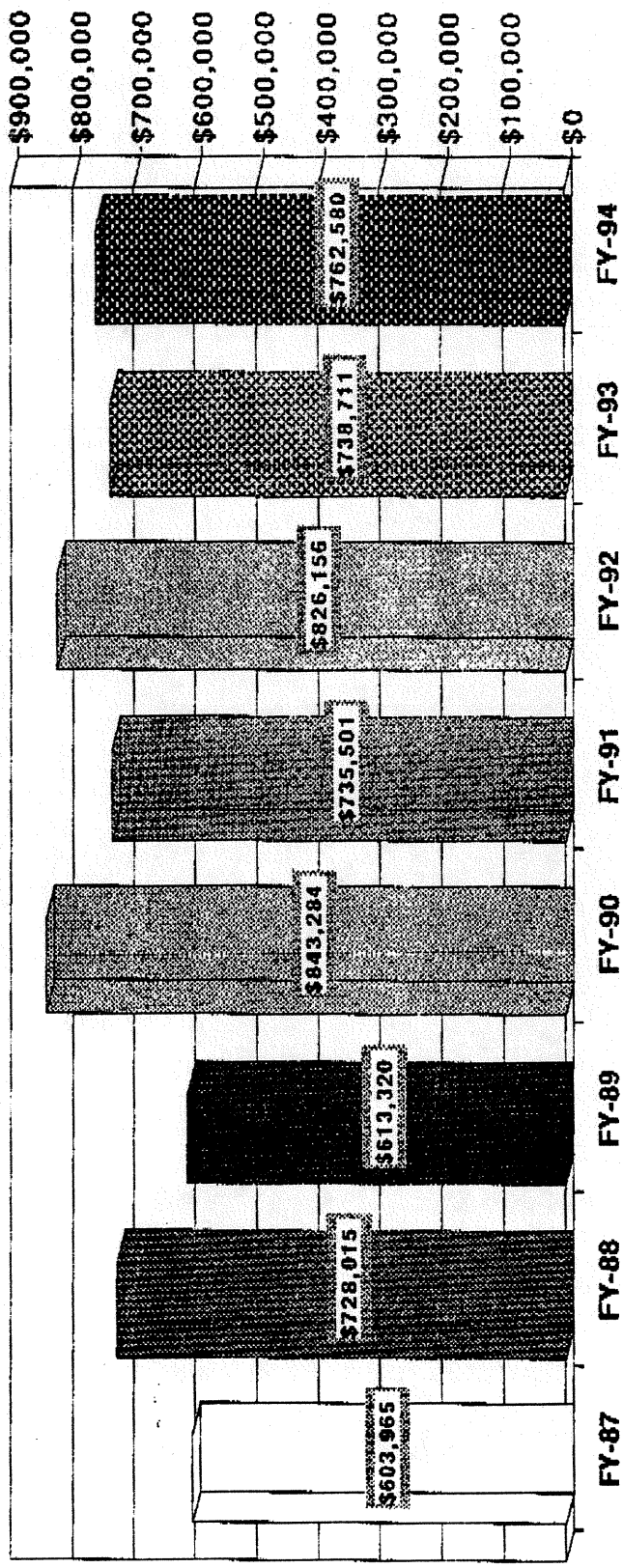
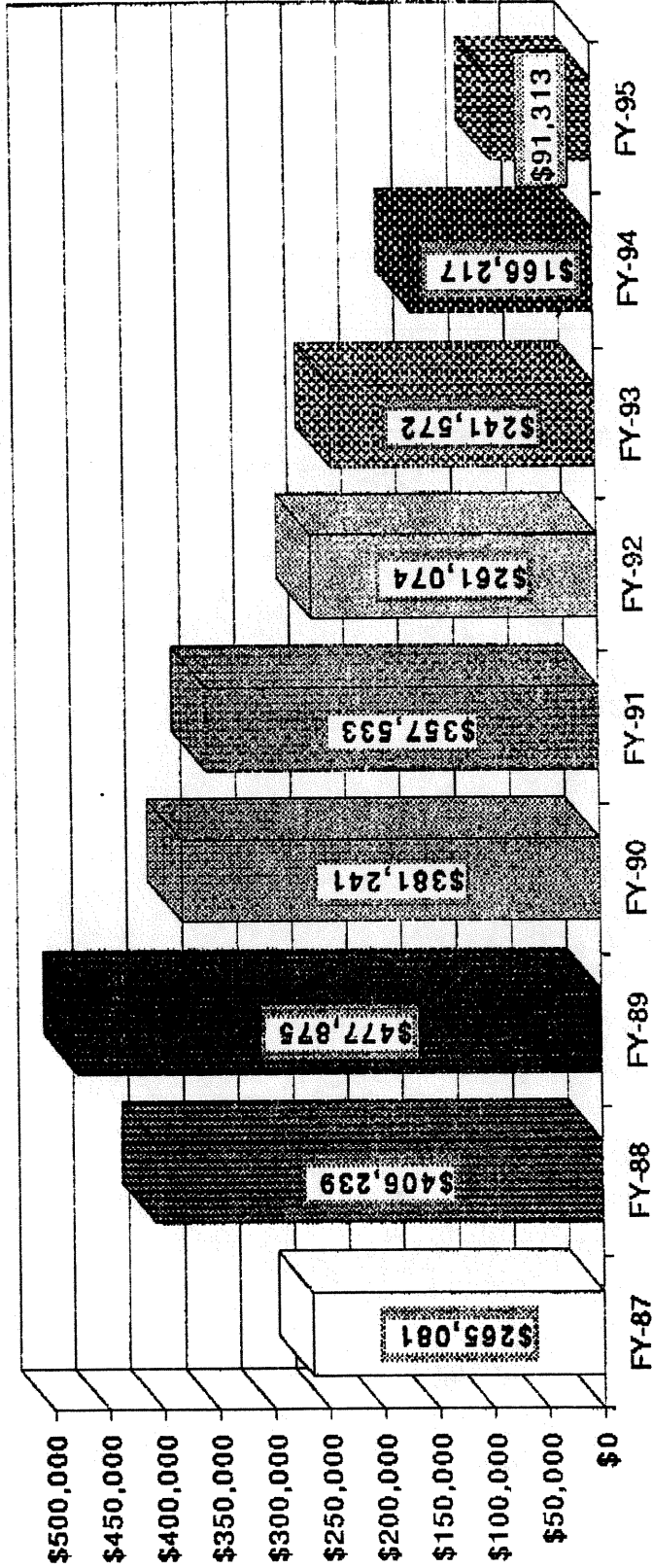


CHART-WAL EXPENDITURE HISTORY

WASILLA/LAKES
EXPENDITURE
HISTORY



**FUND BALANCE SUMMARY
FY-87 THRU FY-95
AT CURRENT MILL RATE**



DEPARTMENT: 000 NON-DEPARTMENTAL

DEPARTMENT: 000 NON-DEPARTMENTAL

ACCOUNT	DESCRIPTION	2 YRS AGO EXPENSE	LAST YR EXPENSE	ADOPTE BUDGET	AMENDED BUDGET	CURR YR EXPENSE	PROJECTED	CHANGE TO PROJECTED	DEPARTMENT HEAD
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000	Budgetary Fund Bal	0	0	0	0	0	0		
215,620		226,730	222,311	222,311	222,311	83,323	222,311	3,000	
3,264	100 PERMANENT WAGES	562	3,000	3,000	3,000	2,472	3,000	10,000	
8,144	200 TEMP WAGES & ADJUT	9,035	10,000	10,000	10,000	1,886	10,000	80,000	
71,060	300 OVERTIME WAGES	84,288	80,000	80,000	80,000	20,499	80,000	325,000	
298,088	400 NONEMPLOYEE COMPEN	322,615	315,311	315,311	315,311	108,180	315,311		

25,367	100 INSURANCE CONTRIB	44,231	41,812	41,812	41,812	16,352	41,812	5,518	
3,921	100 UNEMPLOYMENT CONTR	4,209	5,518	5,518	5,518	1,534	5,518	2,881	
2,588	100 MEDICARE	2,935	2,881	2,881	2,881	9,108	24,834	24,834	
20,397	100 RETIREMENT CONTRIB	18,833	24,834	24,834	24,834	12,715	24,672	19,329	
23,056	100 WORKERS COMPENSATI	19,709	24,672	24,672	24,672	6,620	19,329	0	
18,006	100 SBS CONTRIBUTION	19,792	19,329	19,329	19,329	0	0	119,046	
93,335	100 PHYSICAL EXAMINATI	109,709	119,046	119,046	119,046	47,256	119,046	125,000	

0	EXPENSES WITHIN BOROUGH	62	0	0	0	0	0	0	
0	OTHER EXP - WITHIN	62	0	0	0	0	0	0	

897	EXPENSES OUTSIDE OF BORO	1,041	2,000	2,000	2,000	584	2,000	2,000	
1,085	200 EXP REIMB- OUTSIDE	582	2,000	2,000	2,000	494	2,000	4,000	
1,982	400 TRAVEL TICKETS	1,623	4,000	4,000	4,000	1,076	4,000	4,500	

5,876	COMMUNICATIONS	1,622	4,500	4,500	4,500	690	4,500	4,500	
8	200 TELEPHONE	34	75	75	75	2	75	200	
5,884	400 POSTAGE	1,656	4,575	4,575	4,575	692	4,575	4,575	

14	ADVERTISING	345	200	200	200	0	200	200	
14	422 000 ADVERTISING	345	200	200	200	0	200	200	

170	PRINTING	219	200	200	200	22	200	200	
170	423 000 PRINTING	219	200	200	200	22	200	200	

ACCOUNT DESCRIPTION	DEPARTMENT: 000 NON-DEPARTMENTAL		SUB DEPARTMENT: 000		NON-DEPARTMENTAL		DEPARTMENT HEAD
	2 YRS AGO EXPENSE	LAST YR EXPENSE	ADOPTED BUDGET	AMENDED BUDGET	CURR YR EXPENSE	PROJECTED	
PRINTING							
UTILITIES-BUILDING OPRTNS	11,430	12,129	11,500	11,500	3,938	13,200	12,500
24 100 ELECTRICITY	375	375	650	650	156	650	450
24 200 WATER & SEMER	3,399	3,663	4,000	4,000	889	4,250	4,250
24 300 NATURAL GAS	0	0	0	0	0	0	0
24 400 LP-PROPANE	1,000	1,000	1,000	1,000	2	1,001	1,000
24 500 GARBAGE PICKUPS	16,204	17,167	17,150	17,150	4,985	19,101	19,400
RENTAL/LEASE							
25 200 BUILDING RENTAL	330	0	0	0	0	0	0
25 300 EQUIPMENT RENTAL	243	442	0	0	97	282	200
	573	442	0	0	97	282	200
PROFESSIONAL CHARGES							
26 300 DUE & FEES	760	754	500	500	565	500	500
26 900 OTHER PROFESSIONAL	16	30	0	0	0	0	0
	776	784	500	500	565	500	500
INSURANCE & BOND							
27 100 PROPERTY INSURANCE	2,356	2,171	2,400	3,787	3,787	3,786	3,786
27 200 VEHICLE INSURANCE	26,134	32,692	29,719	22,076	11,526	29,719	29,719
27 400 INLAND MARINE INSU	0	0	0	0	0	0	0
27 500 LIABILITY INSURANC	4,251	3,888	4,100	4,100	0	4,100	4,100
27 510 UMBRELLA LIABILITY	14,000	4,500	5,500	8,256	8,256	8,256	8,256
27 520 PROFESSIONAL LIAB	0	0	0	0	0	0	0
27 600 INSURANCE CONSULTI	400	400	400	400	0	400	400
27 900 INSURANCE DEDUCTIB	0	0	0	0	0	0	0
	49,241	43,651	42,119	38,619	23,569	46,261	24,000
MAINTENANCE SERVICES							
28 100 BUILDING MAINT SER	147	18	1,000	1,000	0	1,000	1,000
28 200 GROUNDS MAINT SERV	666	1,678	750	1,250	0	1,250	1,250
28 300 EQUIPMENT MAINT SE	1,632	2,064	2,000	2,000	0	2,000	2,000
28 400 VEHICLE MAINT SERV	12,226	18,598	12,000	12,000	748	12,000	12,000
28 500 COMMUN EQUIP MAINT	4,954	4,415	2,000	2,000	1,137	2,000	2,000
28 900 OTHER MAINTENANCE	65	50	0	0	30	30	100
	19,690	26,823	17,750	18,250	1,915	18,280	19,350
OTHER CONTRACTUAL							
229 200 TRAINING REIME/COM	1,273	1,339	1,500	1,500	260	1,500	1,500
229 210 TRAINING/INSTRUCTO	0	180	1,000	1,000	0	1,000	1,000
229 500 LABOR SERVICES	0	0	0	0	0	0	0
229 710 TESTING	0	1,367	2,000	2,000	63	2,000	2,000
229 900 OTHER CONTRACTUAL	3,748	0	0	0	0	0	0

ACCOUNT	DESCRIPTION	2 YRS AGO EXPENSE	LAST YR EXPENSE	ADOPTED BUDGET	AMENDED BUDGET	CURR YR EXPENSE	PROJECTED	CHANGE TO PROJECTED	DEPARTMENT HEAD
5,021		2,964	4,500	4,500	4,500	323	4,500	4,500	
624	OFFICE SUPPLIES	167	500	500	500	24	500	500	
175	100 OFFICE SUPPLIES	390	500	500	500	0	500	500	
799	200 COPIER/FAX SUPPLIE	557	1,000	1,000	1,000	24	1,000	1,000	
12,563	MAINTENANCE SUPPLIES	8,828	15,000	15,000	15,000	3,046	15,000	15,000	
587	100 VEHICLE MAINT SUPP	205	1,000	1,000	1,000	315	1,000	1,000	
431	200 BUILDING MAINT SUP	6,156	6,000	6,000	6,000	2,957	6,000	6,000	
431	300 EQUIPMENT MAINT SD	5	500	500	500	478	500	500	
431	400 GROUNDS MAINT SUPP	244	0	0	0	7	0	0	
431	900 OTHER MAINT. SUPPL	15,245	22,500	22,500	22,500	6,803	22,500	22,500	
174	FUEL/OIL-VEHICLE USE	215	750	750	750	87	750	750	
10,805	100 OIL & LUBRICANTS	8,269	12,000	12,000	12,000	3,545	12,000	12,000	
10,979	200 GAS	8,484	12,750	12,750	12,750	3,632	12,750	12,750	
1,617	MISC SUPPLIES	1,289	750	750	1,750	1,103	1,013	1,200	
12,913	100 PERSONNEL SUPPLIES	14,076	10,000	10,000	10,000	8,355	10,000	10,000	
2,252	110 CLOTHING	596	1,000	1,000	1,000	95	1,000	1,000	
0	120 TOOLS	11	0	0	0	0	0	0	
433	200 MEDICAL SUPPLIES	685	900	900	900	395	900	900	
433	300 BOOKS/SUBSCRIPTION	3,312	2,000	2,000	2,000	1,519	2,000	2,000	
433	500 TRAINING SUPPLIES	1,383	0	0	0	26	0	0	
433	900 OTHER SUPPLIES	19,086	14,650	14,650	15,650	11,493	14,939	15,100	
2,217	EQUIPMENT UNDER \$300	1,252	15,000	15,000	15,000	1,537	15,000	15,000	
434	000 EQUIPMENT UNDER 3	1,252	15,000	15,000	15,000	1,537	15,000	15,000	
24,050	DEBT SERVICE	23,126	25,410	25,410	25,410	0	25,410	25,410	
16,658	110 DBT SRV-PRINCIPAL-	1,182	15,298	15,298	15,298	0	15,298	15,298	
40,708	210 DBT SRV-INTEREST-F	40,708	40,708	40,708	40,708	0	40,708	40,708	
41,603	INTRA GOVERN/RECOW EXPENS	43,683	43,683	43,683	43,683	0	43,683	43,683	
70,725	100 ADMIN. & AUDIT FSA	58,177	54,070	54,070	54,070	0	54,070	54,070	
443	110 TELECOMM-ADMIN & A								

OTHER CONTRACTUAL

Mat-su Board
DATE 12/10/93
TIME 14:13:31

FISCAL YEAR: 1994-95

F I N A N C I A L S T E M

EXPENSE BUDGET WORKSHEET

*** D E T A I L ***
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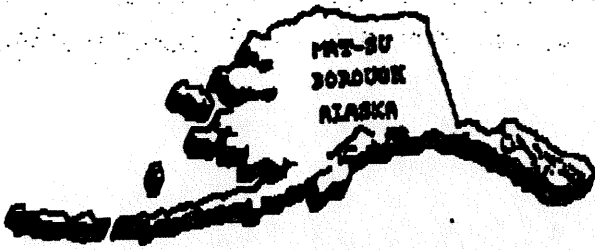
FUND: 250 WASILLA-LAKES FSA

DEPARTMENT: 000 NON-DEPARTMENTAL

SUB DEPARTMENT: 000 NON-DEPARTMENTAL

ACCOUNT DESCRIPTION	2 YRS AGO EXPENSE	LAST YR EXPENSE	ADOPTED BUDGET	AMENDED BUDGET	CURR YR EXPENSE	PROJECTED	CHANGE TO PROJECTED	DEPARTMENT HEAD
INTRA GOVERN/RECOV EXPENS	0	0	0	0	0	0	0	
443 120 COTTONWOOD P S -AD	0	2,971	368	368	0	368	0	
443 270 ELECTIONS - ADMIN	112,328	104,931	98,121	98,121	0	98,121	98,121	
CAPITAL PROJECT TRANSFERS	100,000	0	0	0	0	0	0	
446 400 TRANSFER TO-FUND 4	100,000	0	0	0	0	0	0	
EQUIPMENT								
451 100 EQUIPMENT	21,582	11,070	7,500	9,500	7,194	7,500	7,500	
451 200 VEHICLES	0	0	25,000	25,000	23,074	25,000	25,000	
451 300 FURNITURE & FIXTUR	0	0	0	0	0	0	0	
* SUB DEPARTMENT TOTALS *	21,582	11,070	32,500	34,500	30,268	32,500	32,500	
** DEPARTMENT TOTALS **	826,156	729,293	762,580	762,580	242,439	769,780	769,780	
* FUND EXPENSE TOTALS *	826,156	729,293	762,580	762,580	242,439	769,780	769,780	
*** FUND NET DIFFERENCE ***	96,460-	72,529	0	0	242,439	769,780	769,780	
** TOTAL REVENUES **	729,696	801,822	762,580	762,580	336,575	7,159-	7,159-	
** TOTAL EXPENSES **	826,156	729,293	762,580	762,580	579,014	762,621	762,621	
**** TOTAL NET DIFFERENCE ****	96,460-	72,529	0	0	242,439	769,780	769,780	

07 740.336



**MATANUSKA-SUSITNA BOROUGH
DEPARTMENT OF PUBLIC SAFETY
COTTONWOOD PUBLIC SAFETY BUILDING
680 N. SEWARD MERIDIAN PARKWAY
WASILLA, ALASKA 99654**

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