

A FISCAL IMPACT ANALYSIS OF THE MEADOWVIEW DEVELOPMENT PREPARED FOR

THE DEVELOPERS -COMMUNITY PROPERTIES, INC.

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April, 2005

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A FISCAL IMPACT ANALYSIS OF THE MEADOWVIEW DEVELOPMENT

1. INTRODUCTION

This study evaluates the fiscal impacts of the proposed Meadowview development on the Chatham County government and the Chatham County Board of Education. This analysis is intended to provide Chatham County and the Chatham County Board of Education with detailed information that will help them evaluate the impacts the development will have on the community. This information will help the County and the School Board plan for changes in the demand for services that will occur over the project's buildout.

2. PROJECT DESCRIPTION

Meadowview is a single-family home community planned for development on 793 acres of land in northeastern Chatham County. The development consists of 715 lots and features neighborhood amenities such as a pool, clubhouse, multi-sport courts, miniparks, and a playground. Home prices are expected to average approximately \$420,000.

Community Properties, Inc will develop the project.. The development team of Robert D. Swain, Thomas L. Fonville, Frank L. Robuck, and John C. Morisey (the "Developers") has been active in residential real estate development in the Triangle North Carolina market for the past 30 years. Mr. Fonville, Mr. Morisey and Mr. Robuck are the owners of Fonville Morisey Realty, one of the fifty largest residential brokerage firms in the United States. Together, the team has developed many luxury home neighborhoods in the Triangle area, including Swans Mill, Wyndfall, Barrington, Kensington and Faircroft.

The Developers have estimated an absorption rate of, on average, 48 dwelling units per year resulting in a buildout period of 15 years.

3. EXECUTIVE SUMMARY

The Meadowview project will increase the residential real estate tax base of Chatham County by \$300 million. As outlined in the accompanying analysis, it is clear that the Meadowview project will have a positive net fiscal impact on the Chatham County government and the Chatham County School Board. As seen in Table 1, the net present value of the stream of annual surpluses at expanded service levels during the buildout period is \$1.6 million, assuming a discount rate of 6%.

The following summary of revenues and expenditures at the time of the Meadowview buildout also clearly shows the positive fiscal impacts of the proposed development on Chatham County and the Chatham County Board of Education.

Снатн	AM COUNTY												
GENERAL FUND A	NNUAL FISCAL IMPACT												
OF MEADOWV	VIEW AT BUILDOUT												
INCREMENTAL REVENUES													
PROPERTY TAXES	\$2,005,592												
SALES TAXES	298,643												
TOTAL INCREMENTAL REVENUES		\$2,304,235											
INCREMENTAL EXPENDITURES													
CHATHAM COUNTY	\$ 670,195												
CHATHAM COUNTY SCHOOLS													
OPERATING	667,635												
DEBT SERVICE - CAPITAL	413,722												
TOTAL INCREMENTAL EXPENDITURES		1,751,552											
ANNUAL INCREMENTAL BENEFIT AT EXISTI	NG SERVICE LEVELS	552,683											
INCREMENTAL COUNTY EXPENDITURES WIT	TH EXPANDED SERVICES	189,147											
ANNUAL INCREMENTAL BENEFIT, EXPANDI	ED SERVICE LEVELS	<u>\$ 363,536</u>											

4. FISCAL IMPACTS ON THE CHATHAM COUNTY GENERAL FUND

REVENUE IMPACTS

The impacts of Meadowview on the revenues of the Chatham County government are outlined in this section. The primary County revenues generated by the Meadowview project will be property taxes, sales taxes and impact fees.

The estimated revenues from all sources, generated over the 15-year buildout of the project's development, are provided in Table 1. Annual County revenues grow from \$155,000 in Year 1 to over \$2.3 million a year in the fifteenth year. Table 2 provides a detailed analysis of all County revenues from Meadowview at the development's buildout.

As seen in Table 2, the residential property values in Meadowview are expected to increase by \$300 million at buildout. Annual residential property taxes will be \$1.9 million and property taxes from vehicles owned by Meadowview residents are estimated to be \$107,000 per year.

Meadowview will also generate considerable economic activity that will result in increased sales tax collections for Chatham County government. It is estimated that sales taxes will increase by \$299,000 a year at the time of the development's buildout. As seen in Tables 2 and 2A, these sales taxes will be generated by Articles 39, 40, 42 and 44 collections.

In addition to property taxes, the project will generate substantial revenues from impact fees. The County's current impact fee of \$2,900 per dwelling unit will generate \$2,073,500 for school construction over the project's 15-year buildout period. Table 15 provides a description of fees and costs for new school construction as a result of the Meadowview project.

ONE TIME REVENUES TO CHATHAM COUNTY

SCHOOL IMPACT FEES	\$2,073,500

RECREATION EXACTION FEES <u>\$ 327,000</u>

MEADOWVIEW - FISCAL IMPACT ANALYSIS - CHATHAM COUNTY BUILDOUT ANALYSIS - PAGE 1

	Total		Year 1		Year 2		Year 3		Year 4		Year 5		Year 6		Year 7		Year 8		Year 9
=																			
Annual Residential Sales	\$ 300,300,000	\$	20,160,000	\$	20,160,000	\$	20,160,000	\$	20,160,000	\$	20,160,000	\$	20,160,000	\$	20,160,000	\$	20,160,000	\$	20,160,000
Annual Unit Sales	715		48		48		48		48		48		48		48		48		48
Cumulative Residential Sales	\$ 300,300,000	\$	20,160,000	\$	40,320,000	\$	60,480,000	\$	80,640,000	\$	100,800,000	\$	120,960,000	\$	141,120,000	\$	161,280,000	\$	181,440,000
Cumulative # of Units	715		48		96		144		192		240		288		336		384		432
Per Capita Revenues:																			
Property Taxes		\$	1,135.64	\$	1,135.64	\$	1,135.64	\$	1,135.64	\$	1,135.64	\$	1,135.64	\$	1,135.64	\$	1,135.64	\$	1,135.64
Sales Taxes Total Bayanyas - Pan Capita		\$	169.10 1,304.74	¢	169.10 1.304.74	¢	169.10 1,304.74	¢	169.10 1,304.74	¢	169.10	¢	169.10 1,304.74	¢	169.10 1,304.74	¢	169.10 1,304.74	¢	169.10
Total Revenues - Per Capita		\$	1,304.74	\$	1,304.74	\$	1,304.74	\$	1,304.74	\$	1,304.74	\$	1,304.74	\$	1,304.74	\$	1,304.74	\$	1,304.74
Per Capita Expenditures: Direct Expenditures Per Capita at Existing Ser Levels, including Public School Operating Cos School Capital Debt Service - Per Capita		\$	757.53 234.26	\$	757.53 234.26	\$	757.53 234.26	\$	757.53 234.26	\$	757.53 234.26	\$	757.53 234.26	\$	757.53 234.26	\$	757.53 234.26	\$	757.53 234.26
Expanded Service Levels Per Capita			107.10		107.10		107.10		107.10		107.10		107.10		107.10		107.10		107.10
Total Expenditures - Per Capita			1,098.89		1,098.89		1,098.89		1,098.89		1,098.89		1,098.89		1,098.89		1,098.89		1,098.89
Per Capita Surplus		\$	205.85	\$	205.85	\$	205.85	\$	205.85	\$	205.85	\$	205.85	\$	205.85	\$	205.85	\$	205.85
Buildout Analysis: Revenues: Revenues		\$	154,690	\$	309,380	\$	464,069	\$	618,759	\$	773,449	\$	928,139	\$	1,082,829	\$	1,237,519	\$	1,392,208
Total Revenues			154,690		309,380		464,069		618,759		773,449		928,139		1,082,829		1,237,519		1,392,208
Expenditures: Expenditures at Existing Service Levels School Capital Debt Service Total Expenditures		\$ \$	89,812 27,774 117,587	\$ \$	179,625 55,549 235,173		269,437 83,323 352,760		359,249 111,097 470,347		449,062 138,872 587,934		538,874 166,646 705,520	\$ \$	628,687 194,420 823,107		718,499 222,195 940,694	\$ \$	808,311 249,969 1,058,280
Net Surplus at Existing Service Levels		\$	37,103	\$	74,206	\$	111,309	\$	148,412	\$	185,516	\$	222,619	\$	259,722	\$	296,825	\$	333,928
Expenditures at Expanded Service Levels			12,698		25,396		38,094		50,792		63,490		76,188		88,886		101,584		114,282
Net Surplus with Expanded Service Levels		\$	24,405	\$	48,810	\$	73,215	\$	97,620	\$	122,026	\$	146,431	\$	170,836	\$	195,241	\$	219,646
Cumulative Net Surplus at Expanded Service l Net Present Value (NPV) with Discount Rate o		\$	1,638,211																
Expected New Residents	1,766		119		237		356		474		593		711		830		948		1,067
Public School Students	286		19		19		19		19		19		19		19		19		19
Cumulative Public School Students	286		19		38		58		77		96		115		134		154		173

MEADOWVIEW - FISCAL IMPACT ANALYSIS - CHATHAM COUNTY BUILDOUT ANALYSIS - PAGE 2

	Year 10		Year 11		Year 12		Year 13		Year 14		Year 15
\$	20,160,000	\$	19,740,000	\$	19,740,000	\$	19,740,000	\$	19,740,000	\$	19,740,00
	48		47		47		47		47		4
\$	201,600,000	\$	221,340,000	\$	241,080,000	\$	260,820,000	\$	280,560,000	\$	300,300,00
	480		527		574		621		668		71
\$	1,135.64	\$	1,135.64	\$	1,135.64	\$	1,135.64	\$	1,135.64	\$	1,135.6
	169.10		169.10		169.10		169.10		169.10		169.1
\$	1,304.74	\$	1,304.74	\$	1,304.74	\$	1,304.74	\$	1,304.74	\$	1,304.74
\$	757.53	\$	757.53	\$	757.53	\$	757.53	\$	757.53	\$	757.5
	234.26		234.26		234.26		234.26		234.26		234.2
	107.10		107.10		107.10		107.10		107.10		107.1
	1,098.89		1,098.89		1,098.89		1,098.89		1,098.89		1,098.8
\$	205.85	\$	205.85	\$	205.85	\$	205.85	\$	205.85	\$	205.8
\$	1,546,899	\$	1,698,366	\$	1,849,833	\$	2,001,301	\$	2,152,768	\$	2,304,23
	1,546,899		1,698,366		1,849,833		2,001,301		2,152,768		2,304,23
\$	898,124	\$	986,065	\$	1,074,006	\$	1,161,947	\$	1,249,889	\$	1,337,83
	277,743	<i>•</i>	304,939		332,135		359,331		386,526	<i></i>	413,72
\$	1,175,867	\$	1,291,004	\$	1,406,141	\$	1,521,278	\$	1,636,415	\$	1,751,55
\$	371,033	\$	407,363	\$	443,693	\$	480,023	\$	516,353	\$	552,68
	126,980		139,413		151,847		164,280		176,714		189,14
\$	244,053	\$	267,950	\$	291,847	\$	315,743	\$	339,640	\$	363,53
	1,186		1,302		1,418		1,534		1,650		1,70
	19		19		19		19		19		1
	192		211		230		248		267		28

MEADOWVIEW - FISCAL IMPACT ANALYSIS CHATHAM COUNTY TAX REVENUE

Residential Property Taxes:		
Residential tax base	\$ 300,300,000	
Tax rate	0.6464%	
Collection %	 97.78%	
Total estimated residential property taxes	\$ 1,898,046	
Motor Vehicle Property Taxes:		
Average motor vehicle value per household,		
based on Federal Reserve Bulletin survey	\$ 26,350	
# of Households	 715	
Motor vehicle tax base	18,840,250	
Tax rate	0.6464%	
Collection %	 88.31%	
Total estimated motor vehicle property taxes	\$ 107,546	
Total Property Tax Revenues	\$ 2,005,592	
Article 39 Sales Tax:		
Residential tax base	\$ 300,300,000	
# of households	715	
Average value	 420,000	
Earnings multiple	2.90	
Estimated household earnings	\$ 145,000	
Estimated % of earnings for Chatham County purchases	10.98%	Note: Qualifying sales tax
Estimated Meadowview Chatham County Purchases	\$ 11,384,230	purchases limited to food, gas
Article 39 Sales Tax Rate	1.00%	and oil, household supplies
	 	and incidentals.
Article 39 Sales Tax	\$ 113,842	
Articles 40 and 42 Sales Taxes:		
Estimated Meadowview Population	1,766	
FY04 Per Capita Rate - Table 2A	\$ 71.67	
	\$ 126,580	
Article 44 Sales Tax:		
Estimated Meadowview Population	1,766	
FY04 Per Capita Rate - Table 2A	\$ 32.97	
	\$ 58,221	
	 50,221	
Total Sales Tax Revenues	\$ 298,642	
Total Tax Revenues	\$ 2,304,235	

TABLE 2A

MEADOWVIEW - FISCAL IMPACT ANALYSIS EXPANDED ANALYSIS OF SALES TAX ALLOCATIONS

······	Article 40		Article 42		Article 39		Article 44			
Chatham County	1/2%		1/2%		1%		1/2%		Total	Population
July 2003	\$ 141,567	\$	140,422	\$	151,141	\$	87,659	\$	520,789	2,267
August 2003	191,192		189,893		225,646		133,624		740,355	2,307
September 2003 October 2003	199,843 166,943		198,694 165,564		210,014 206,496		131,881 123,844		740,432 662,847	2,307 2,307
November 2003	156,932		155,732		200,490		118,358		652,493	2,307
December 2003	171,545		170,063		284,772		139,923		766,303	2,307
January 2004 February 2004	207,449		206,313 158,235		277,099 215,510		155,240 119,588		846,101 652,716	2,307 2,307
March 2004	159,585 158,953		158,255		256,843		119,588		699,666	2,307
April 2004	172,902		171,824		241,606		131,100		717,432	2,307
May 2004	189,081		187,713		298,016		146,246		821,056	2,307
June 2004	197,686 \$ 2,113,476	\$	2,099,709	\$	290,791 2,879,405	\$	155,069	\$	841,232 8,661,422	2,307
D G *			010.15				(00.02			
Per Capita Total Articles 40 and 42	\$ 916.11	\$	910.15			\$	680.03	\$	1,826.26	
North Carolina:										
July 2003										Population
Total Distributed Ad Valorem Basis	\$ 11,313,919	\$	11,127,100	s	24,870,979	s	8,773,310	s	56,085,308	ropulation
Total Distributed Per Capita Basis	15,248,288		15,031,748		28,253,007		11,524,904		70,057,947	6,747,021
Total Distributed For Both August 2003	\$ 26,562,207	\$	26,158,848	\$	53,123,986	\$	20,298,214	\$	126,143,255	
Total Distributed Ad Valorem Basis	\$ 15,048,766	\$	14,852,293	s	34,718,334	s	14,768,795	s	79,388,188	
Total Distributed Per Capita Basis	20,253,382		20,046,497		35,885,674		17,342,468		93,528,021	6,881,322
Total Distributed For Both	\$ 35,302,148	\$	34,898,790	\$	70,604,008	\$	32,111,263	\$	172,916,209	
September 2003 Total Distributed Ad Valorem Basis	\$ 15,729,672	\$	15,537,686	s	35,354,908	s	14,959,163	s	81,581,429	
Total Distributed Per Capita Basis	21,156,953		20,945,580		38,418,119		17,751,638		98,272,290	6,876,219
Total Distributed For Both	\$ 36,886,625	\$	36,483,266	\$	73,773,027	\$	32,710,801	\$	179,853,719	
October 2003 Total Distributed Ad Valorem Basis	\$ 13,140,145	¢	12,945,126	s	30,116,427	ç	13,388,170	ç	69,589,868	
Total Distributed Per Capita Basis	5 15,140,145 17,673,950	ę	12,945,126	و	31,525,952	و	15,695,337	و	82,360,850	6,876,219
Total Distributed For Both	\$ 30,814,095	\$	30,410,737	\$	61,642,379	\$	29,083,507	\$	151,950,718	
November 2003 Total Distributed Ad Valorem Basis	\$ 12,352,137	¢	12,137,294	ç	36,989,505	ç	13,708,699	ç	75,187,635	
Total Distributed Per Capita Basis	5 12,552,157 16,614,051	э	16,425,535	3	33,783,925	3	14,967,521	3	81,791,032	6,876,219
Total Distributed For Both	\$ 28,966,188	\$	28,562,829	\$	70,773,430	\$	28,676,220	\$	156,978,667	
December 2003	\$ 13,502,382	¢	12 200 244	e	26 628 241		14 256 020	e	77 705 007	
Total Distributed Ad Valorem Basis Total Distributed Per Capita Basis	\$ 13,502,382 18,161,171	3	13,309,344 17,950,737	\$	36,628,241 40,028,407	3	14,356,030 17,206,877	3	77,795,997 93,347,192	6,876,219
Total Distributed For Both	\$ 31,663,553	\$	31,260,081	s	76,656,648	\$	31,562,907	\$	171,143,189	-,,
January 2004										
Total Distributed Ad Valorem Basis Total Distributed Per Capita Basis	\$ 16,328,361 21,962,210	\$	16,133,272 21,753,827	5	44,569,300 47,460,405	\$	17,490,835 20,687,697	\$	94,521,768 111,864,139	6,876,219
Total Distributed For Both	\$ 38,290,571	\$	37,887,099	\$	92,029,705	\$	38,178,532	\$	206,385,907	0,070,217
February 2004										
Total Distributed Ad Valorem Basis Total Distributed Per Capita Basis	\$ 12,545,110 16,873,607	\$	12,351,184 16,664,060	\$	34,296,096 36,748,211	\$	13,412,754 15,919,640	\$	72,605,144 86,205,518	6,876,219
Total Distributed For Both	\$ 29,418,717	\$	29,015,244	\$	71,044,307	\$	29,332,394	\$	158,810,662	0,070,217
March 2004										
Total Distributed Ad Valorem Basis	\$ 12,511,230	\$	12,320,796	\$	34,419,409	\$	13,416,933	\$	72,668,368	
Total Distributed Per Capita Basis Total Distributed For Both	16,828,038 \$ 29,339,268	s	16,615,001 28,935,797	s	38,255,727 72,675,136	s	16,051,557 29,468,490	s	87,750,323 160,418,691	6,876,219
April 2004					,,		_,,,			-,,,-
Total Distributed Ad Valorem Basis	\$ 13,609,164		13,417,499		38,796,077		14,565,906	\$	80,388,646	
Total Distributed Per Capita Basis Total Distributed For Both	\$ 18,304,797 \$ 31,913,961		18,092,990 31,510,489		42,865,978 81,662,055	S S	17,377,081 31,942,987	s	96,640,846 177,029,492	6,876,219
May 2004	5 51,715,701	Ψ	51,510,107	Ŷ	01,002,000	Ŷ	51,512,507	Ŷ	111,020,102	0,070,219
Total Distributed Ad Valorem Basis	\$ 15,691,609		15,482,526		43,985,521		16,827,973	\$	91,987,629	
Total Distributed Per Capita Basis Total Distributed For Both	\$ 19,208,691 \$ 34,900,300		19,014,302 34,496,828		41,639,963 85,625,484		17,629,568 34,457,541	ç	97,492,524 189,480,153	6,576,200
June 2004	\$ 54,700,500	φ	54,490,020	9	05,025,404	3	54,457,541	Ş	107,400,155	0,570,200
Total Distributed Ad Valorem Basis	\$ 16,405,688		16,405,688		44,080,411		17,339,176	\$	94,230,963	
Total Distributed Per Capita Basis Total Distributed For Both	\$ 20,082,822 \$ 36,488,510		20,082,822 36,488,510		45,325,030 89,405,441	s s	19,109,170 36,448,346	ç	104,599,844 198,830,807	6,576,200
Total	\$ 238,773,648		236,494,398	3	89,405,441	\$	218.602.634	\$	198,850,807	0,570,200
Per Capita	\$ 34.72		34.39			\$	31.79			
Total Articles 40 and 42 Per Capita								\$	69.12	
State of North Carolina Population	6,576,200									
Meadowview Population	1,766									
Chatham County Population Before Meadowvie Chatham County	52,582		Article 40		Article 42		Article 44		Total	
Cary	35									
Goldston Pittsboro	331 2,307	\$	1,909,187		1,890,963		1 747 004		5,548,053	
Siler City	2,307	\$	1,909,187	\$	1,890,963	\$	1,747,904	\$	5,548,053	
Total	62,662	-								
Chatham County Population After Meadowview Chatham County	v 54,348									
Cary	35									
Goldston Pittsboro	331 2,307	\$	1,972,780	¢	1,953,949	¢	1,806,125	¢	5,732,854	
Siler City	2,307	\$	1,972,780	ę	1,955,949	¢	1,000,125	٠	3,/34,834	
Total	64,428	-								
Net Sales Tax Attributable to Meadowview		\$	63,593	\$	62,986	\$	58,221	\$	184,801	
Sales Tax Per Capita - Meadowview		\$	36.01	\$	35.67	\$	32.97			
-		<u> </u>								

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EXPENDITURE IMPACTS

Along with the substantial revenue impacts generated by Meadowview, there will be increased demands on the County and the School Board to meet the needs of the residents of the development. This section of the report describes Meadowview impacts on the expenditures required of Chatham County government to meet those needs.

In general, the expenditure analysis assumes the existing levels of service currently provided by Chatham County will be provided to all Meadowview citizens. In discussions with County staff and officials, it was deemed appropriate to evaluate impacts on certain County expenditures and departments on a marginal cost basis, including capital as well as operating impacts. The following departments were analyzed using a marginal cost approach:

Public Safety	Human Services
Public Schools - Operating and Capital	North Chatham Fire District
Capital Improvements Program	Emergency Medical Services

The analysis estimates the additional costs of the services to the County by major department. Table 3 estimates the annual costs at existing service levels to the County by department at Meadowview's buildout. These estimates are based on a modified marginal cost approach including per capita costs calculated from the County's FY2004-05 budget. Additional detail of the impact on individual departments is provided in Tables 4 - 15A. Incremental departmental costs presented on Tables 1, 3 and 10 have been increased by 3.5%, the index recommended by County officials to approximate the 2005-06 budget.

EXISTING SERVICE LEVELS

As seen in Table 3, at Meadowview's buildout it is estimated that the County's cost of providing services will increase by approximately \$670,000 per year, as adjusted by the 3.5% index. Major components of this increase include additional Human Services costs of \$171,000, and additional Public Safety costs of \$242,000 that are primarily due to the demands on emergency medical services (EMS) and the Sheriff's department.

EXPANDED SERVICE LEVELS

In an effort to provide additional information for the County, this analysis also estimates the costs to the County if the County were to increase the level of services to residents in Chatham County above those supported in the 2004-05 Budget. The County may need or want to raise the level of service of various departments. In an effort to anticipate some of the additional costs if the County decided to raise the level of service to all County residents, we estimated the cost of increasing the level of service in the Public Safety department and implementing the County's entire Capital Improvements Program (CIP). Section 8 provides a description of these increased service levels.

The costs of these expanded levels of service are shown in Table 10. The total annual costs of these expanded service levels are estimated to be \$189,000 more than those estimated at the existing level of service. These cost increases are primarily associated with an expansion in emergency medical services (Table 9A) and public safety (Table 9B).

CHATHAM COUNTY'S CAPITAL IMPROVEMENT PROGRAM (CIP)

In addition to the potential impact of the County choosing to raise the level of services countywide, the County is also considering a Capital Improvements Program that includes a total of approximately \$35 million in new projects. The entire proposed 2005-2010 CIP is provided in Table 11 and outlines the projects recommended for funding.

County officials have estimated that recreation exaction fees for the Meadowview project will be \$327,000. After applying appropriate exaction fee credits against the CIP projects, annual CIP expenditures of about \$115,000 are allocable to Meadowview residents at buildout (Table 11).

As seen in Table 10, even at these expanded levels of service and including the County CIP, the net fiscal surplus to Chatham County at Meadowview's buildout is positive. At buildout, the County is expected to receive a net surplus above costs of approximately \$364,000 per year.

MEADOWVIEW - FISCAL IMPACT ANALYSIS CHATHAM COUNTY ANNUAL FISCAL IMPACT - AT BUILDOUT AT EXISTING SERVICE LEVELS

Incremental Tax Revenues:

Property Taxes				
Residential	\$	1,898,046		
Motor Vehicle		107,546		
Total Property Taxes			\$ 2,005,592	
Sales Taxes				
Article 39	\$	113,842		
Articles 40 and 42		126,580		
Article 44		58,221		
Total Sales Taxes			298,643	
Total Incremental Tax Revenues				\$ 2,304,235
Incremental Expenditures at Existing Service Levels: Chatham County Government				
Administration	\$	123,967		
Education, Culture, and Recreation (excluding schools)		56,249		
General Government		37,698		
Human Services		164,945		
Natural Resource Management		30,812		
Public Safety		233,860		
Total Chatham County Government Incremental Expenditure	es		\$ 647,531	
Chatham County Schools Operating Costs			645,058	
Total Incremental Operating Expenditures at Existing Service Levels			1,292,589	
Index Applied to Total Incremental Expenditures to Approximate 2005-06 Budget		3.50%		1,337,830
Incremental Capital Costs:				
Chatham County Schools - Annual Debt Service School Facilities			399,204	
School Transportation			14,518	 413,722
Total Incremental Expenditures at Existing Service Level	ls			 1,751,552
Incremental Surplus at Existing Service Levels				\$ 552,683

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET ADMINISTRATION SUMMARY

		uildings & Grounds	County Attorney		County Manager	Court Facilities	Finance Office	Fleet Management	General Services	Information Technology	Total
Expenditures:		Grounus	Attorney		manager	Facilities	onice	management	Services	recunology	 10181
Salaries	\$	207,382	\$ -	• \$	243,966	\$ -	\$ 320,892	\$ 59,482	\$ -	\$ 307,140	\$ 1,138,862
Other personnel costs		104,966	-		67,045	-	96,906		-	92,941	386,154
Operating		712,820	62,500)	56,642	57,500	109,268	27,607	321,762	174,367	1,522,466
Public assistance, grants, and special programs		-	-		-	-	-	-	13,500	-	13,500
Debt		122,029	-		-	-	-	-	-	-	122,029
Transfers		-	-		-	-	-	-	500,000	-	500,000
Capital outlay		-	-		-	-	65,000	141,995	146,000	10,000	362,995
Total expenditures	\$	1,147,197	\$ 62,500) \$	367,653	\$ 57,500	\$ 592,066	\$ 253,380	\$ 981,262	\$ 584,448	\$ 4,046,006
Revenues:											
Fees and permits	\$	-	\$ -	- \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants		-			-	-	-	-	-	-	-
Interest		-			-	-	-	-	-	-	-
Intergovernmental		-			-	-	-	-	-	-	-
Miscellaneous		-			-	-	-	-	-	-	-
Other taxes		-	-		-	-	-	-	-	-	-
Sales & service		-	-		-	-	-	-	-	-	-
Transfers		-	-		-	-	-	-	-	-	-
Fund balance		-	-		-	-	-	-	-	-	-
Total revenues	\$	-	\$ -	- \$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net cost - excluding sales and property taxes	\$	1,147,197	\$ 62,500	\$	367,653	\$ 57,500	\$ 592,066	\$ 253,380	\$ 981,262	\$ 584,448	\$ 4,046,006
FTE's		8.00	-		4.00	-	7.00	2.00	-	7.00	28.00
Chatham County Population		57,640	57,640)	57,640	57,640	57,640	57,640	57,640	57,640	57,640
Chatham County Per Capita Net Cost	\$	19.90	\$ 1.08	\$	6.38	\$ 1.00	\$ 10.27	\$ 4.40	\$ 17.02	\$ 10.14	\$ 70.19
Estimated Marginal County Costs For Meadow	view:										
Estimated Meadowview Population		1,766	1,766		1,766	1,766	1,766	1,766	1,766	1,766	1,766
Marginal Operating Costs	\$	35,149	\$ 1,915	\$	11,265	\$ 1,762	\$ 18,141	\$ 7,763	\$ 30,065	\$ 17,907	\$ 123,967
Additional FTE's Anticipated		0.25	-		0.12	-	0.21	0.06	-	0.21	0.86
Total Anticipated FTE's		8.25	-		4.12	-	7.21	2.06	-	7.21	28.86

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET EDUCATION, CULTURE AND RECREATION SUMMARY

	Central Carolina omm. Coll.	Chatham County Schools	Cooperative Extension Service	Library	Recreation Department	Total	Total Excluding Schools
Expenditures: Salaries Other personnel costs Operating Public assistance, grants, and special programs Debt Transfers	\$ - \$ 314,124 48,620 73,913	- \$ 17,972,623 2,740,148	259,257 3,600	\$ 291,056 \$ 117,316 336,558 4,000	91,933 \$ 61,357 40,842 135,928	382,989 \$ 178,673 18,923,404 2,932,296 73,913	382,989 178,673 950,781 192,148 73,913
Capital outlay	 200,000	-	-	1,000	-	201,000	201,000
Total expenditures	\$ 636,657 \$	20,712,771 \$	262,857	\$ 749,930 \$	330,060 \$	22,692,275 \$	1,979,504
Revenues: Fees and permits Grants Interest	\$ - \$ - -	- \$ -	- 1 - -	\$ - \$ 134,000 -	- \$ - -	- \$ 134,000	134,000
Intergovernmental Miscellaneous Other taxes Sales & service		-			31,000	51.000	- - 51.000
Transfers Fund balance	 -	504,172	-	-	-	504,172	
Total revenues	\$ - \$	504,172 \$	- 5		31,000 \$	689,172 \$	185,000
Net cost - excluding sales and property taxes	\$ 636,657 \$	20,208,599 \$	262,857	\$ 595,930 \$	299,060 \$	22,003,103 \$	1,794,504
FTE's		-	-	9.00	2.50	11.50	11.50
Chatham County Population Less Siler City, provides recreation services Adjusted Population	57,640	57,640	57,640	57,640	57,640 (7,002) 50,638	57,640	57,640
Chatham County Per Capita Net Cost	\$ 11.05 \$	350.60 \$	4.56	\$ 10.34 \$	5.91 \$	382.45 \$	31.85
Estimated Marginal County Costs For Meadowview:							
Estimated Meadowview Population	1,766	1,766	1,766	1,766	1,766	1,766	1,766
Marginal Operating Costs	\$ 19,507 \$	619,178 \$	8,054	\$ 18,259 \$	10,430 \$	675,428 \$	56,249
Additional FTE's Anticipated	-	-	-	0.28	0.09	0.36	0.36
Total Anticipated FTE's				9.28	2.59	11.86	11.86

FTE = Full-time equivalent personnel

Chatham County Schools Fund Balance Transfers: According to the FY05 Budget, the Board of Commissioners approved \$761,009 in additional funding over the recommended budget. \$322,465 for mobile classrooms is funded through a transfer from Impact Fee Reserve. \$256,837 is a one-time special appropriation funded by unanticipated State school capital funding in FY04, and \$181,707 one-time special appropriation funded through a transfer from School Capital Reserve for a net cost of \$256,837.

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET GENERAL GOVERNMENT SUMMARY

	ī	lections	overning Board	R	egister of Deeds	Tax istration	Ta Land R		Tax - Revaluation	Total
Expenditures:			bourd		Deedas	 	Dunu 1	ecor do	in the function	1000
Salaries	\$	68,852	\$ 141,793	\$	201,954	\$ 292,292	\$	66,699		904,737
Other personnel costs		55,122	81,842		90,433	98,841		23,368	59,383	408,989
Operating Public assistance, grants, and special programs		111,936	79,898		124,476	182,450		9,747	129,964	638,471
Debt		-	-		-	-		_		-
Transfers		-	-		-	-		-	-	-
Capital outlay		4,680	-		-	-		-		4,680
Total expenditures	\$	240,590	\$ 303,533	\$	416,863	\$ 573,583	\$	99,814	\$ 322,494	\$ 1,956,877
Revenues:										
Fees and permits	\$	-	\$ -	\$	365,000	\$ -	\$	-	\$ -	\$ 365,000
Grants		-	-		-	-		-	-	-
Interest		-	-		-	-		-	-	-
Intergovernmental Miscellaneous		-	-		- 350,000	- (10,000)		-	-	- 340,000
Other taxes		-	-		330,000	(10,000)		-	-	540,000
Sales & service		_	_		_	21,500		_	-	21,500
Transfers		-	-		-			-	-	
Fund balance		-	-		-	-		-	-	-
Total revenues	\$	-	\$ -	\$	715,000	\$ 11,500	\$	-	\$ -	\$ 726,500
Net cost - excluding sales and property taxes	\$	240,590	\$ 303,533	\$	(298,137)	\$ 562,083	\$	99,814	\$ 322,494	\$ 1,230,377
FTE's		2.00	7.00		6.00	8.00		2.00	4.00	29.00
Chatham County Population		57,640	57,640		57,640	57,640		57,640	57,640	57,640
Chatham County Per Capita Net Cost	\$	4.17	\$ 5.27	\$	(5.17)	\$ 9.75	\$	1.73	\$ 5.59	\$ 21.35
Estimated Marginal County Costs For Meadowview:										
Estimated Meadowview Population		1,766	1,766		1,766	1,766		1,766	1,766	1,766
Marginal Operating Costs	\$	7,372	\$ 9,300	\$	(9,135)	\$ 17,222	\$	3,058	\$ 9,881	\$ 37,698
Additional FTE's Anticipated		0.06	0.21		0.18	0.25		0.06	0.12	0.89
Total Anticipated FTE's		2.06	7.21		6.18	8.25		2.06	4.12	29.89

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET HUMAN SERVICES SUMMARY

	Council on Aging	ealth nistration	Health - Comm. Promotion and Advocacy	Family Resource Center	Family Outread Suppor	:h	Health Preparedness & Surveillance	1	Health Preventive Services	Human Service Agencies	Н	PC Mental ealth Area Program	Social Services		Total
Expenditures:															
Salaries	\$ 91,259	\$ 188,297	\$ 453,092	\$ 46,533	\$ 475	,812	\$ 261,100	\$	941,613	\$ -	\$	- \$	2,380,25	9\$	4,837,965
Other personnel costs	27,638	56,374	149,727	14,008		,484	87,456		331,741	-		-	834,94		1,667,369
Operating	472,553	49,283	45,235	3,500		,630	15,999		413,039	251,562		518,554	593,85		2,395,206
Public assistance, grants and special programs	-	-	187,525	-	50),094	55,088		14,437	-		-	5,358,66	5	5,665,809
Debt	-	-	-	-		-	-		-	-		-			-
Transfers	-	-	-	-		-	-		-	-		-			-
Capital outlay	 -	-	-	 -		-	-		12,400	 -		-			12,400
Total expenditures	\$ 591,450	\$ 293,954	\$ 835,579	\$ 64,041	\$ 723	3,020	\$ 419,643	\$	1,713,230	\$ 251,562	\$	518,554 \$	9,167,71	5\$	14,578,749
Revenues:															
Fees and permits	\$ -	\$ -	\$ -	\$ -	\$	-	\$ -	\$	-	\$ -	\$	-		\$	-
Grants	-	17,708	-	-	290),359	107,111		285,673	-		8,000	4,486,18	7	5,195,038
Interest	-	-	-	-		-	-		-	-		-		-	-
Intergovernmental	-	-	449,374	-		-	-		-	-		-		-	449,374
Miscellaneous	-	-	-	-		-	-		-	-		-		-	-
Other taxes	-	-	-	-		-	-		-	-		-		-	-
Sales & service	-	-	20,300	-	243	,450	3,000		510,960	-		-	20,00	0	797,710
Transfers	-	-	-	-		-	-		-	-		-		-	-
Fund balance	 -	-	-	-		-	-		-	-		-		-	-
Total revenues	\$ -	\$ 17,708	\$ 469,674	\$ -	\$ 533	8,809	\$ 110,111	\$	796,633	\$ -	\$	8,000 \$	4,506,18	7 \$	6,442,122
Net cost - excluding sales and property taxes	\$ 591,450	\$ 276,246	\$ 365,905	\$ 64,041	\$ 189	,211	\$ 309,532	\$	916,597	\$ 251,562	\$	510,554 \$	4,661,52	9\$	8,136,627
FTE's	2.00	4.00	13.35	1.00	1	4.15	5.75		26.80	-		-	67.2	5	134.30
Net Chatham County Non-Income Dependent Programs, per Chatham County officials	\$ 591,450	\$ 276,246	\$ 365,905	\$ 64,041	\$ 189	,211	\$ 309,532	\$	916,597	\$ 251,562	\$	510,554 \$	1,908,34	D \$	5,383,438
Chatham County Population	57,640	57,640	57,640	57,640	57	,640	57,640		57,640	57,640		57,640	57,64	D	57,640
Chatham County Per Capita Net Cost	\$ 10.26	\$ 4.79	\$ 6.35	\$ 1.11	\$	3.28	\$ 5.37	\$	15.90	\$ 4.36	\$	8.86 \$	33.1	1\$	93.40
FTE's - Non-Income Dependent Programs	2.00	4.00	13.35	1.00	1	4.15	5.75		26.80	-		-	27.5	3	94.58
Estimated Marginal County Costs For Meadowview:															
Estimated Meadowview Population	1,766	1,766	1,766	1,766	1	,766	1,766		1,766	1,766		1,766	1,76	6	1,766
Marginal Operating Costs	\$ 18,122	\$ 8,464	\$ 11,211	\$ 1,962	\$ 5	,797	\$ 9,484	\$	28,084	\$ 7,708	\$	15,643 \$	58,47	D \$	164,945
Additional FTE's Anticipated	0.06	0.12	0.41	0.03		0.43	0.18		0.82	-		-	0.8	4	2.90
Total Anticipated FTE's	2.06	4.12	13.76	1.03	1	4.58	5.93		27.62	-		-	68.0	9	137.20

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET NATURAL RESOURCE MANAGEMENT SUMMARY

		Central ermitting	Economic Development	E	nvironmental Health	I	nspections		lanning partment		Pittsboro- Siler City CVB	Public Works Transfers	5	Sedimetation & Erosion Control	Co	oil & Water onservation District		Total
Expenditures:	¢	1.42,400	¢	¢	526 100	¢	255.000	¢	016047	¢	47 504	ŕ	¢	27.172	¢	110.042	¢	1 455 011
Salaries Other personnel costs	\$	143,489 49,264	\$ - 164,891	\$	536,189 168,763	\$	355,288 114,616	\$	216,247 69,012	\$	47,584 14,130	s -	\$	37,172 12,322	\$	119,042 39,682	\$	1,455,011 632,680
Operating		35,275	104,891		69,605		61,985		32,816		24,662	-		12,322		16,347		251,765
Public assistance, grants and special programs		- 35,275	-		2,000		- 01,985		- 52,810		- 24,002	-		-		- 10,347		2,000
Debt		-	_		2,000		-		_		_	_		_		-		2,000
Transfers		-	-		-		-		-		_	500,000		_		_		500,000
** Transfers excluded per Chatham County, no marginal		-	-		-		-		-		-	-		-		-		-
costs anticipated		-	-		-		-		-		-	(500,000))	-		-		(500,000)
Capital outlay		-	-		20,000		40,800		-		-	-	·	14,000		-		74,800
					.,		.,							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
Total expenditures	\$	228,028	\$ 164,891	\$	796,557	\$	572,689	\$	318,075	\$	86,376	\$-	\$	74,569	\$	175,071	\$	2,416,256
Revenues:																		
Fees and permits	\$	-	\$ -	\$	-	\$	800,878	\$	-	\$	-	s -	\$	-	\$	-	\$	800,878
Grants		-	-		8,250		-		-		-	-		29,826		37,000		75,076
Interest		-	-		-		-		-		-	-		-		-		-
Intergovernmental		-	-		-		-		-		-	-		-		-		-
Miscellaneous		-	-		-		-		-		-	-		-		1,500		1,500
Other taxes		-	-		-		-		-		86,377	-		-		-		86,377
Sales & service		-	-		356,840		-		45,000		-	-		44,743		200		446,783
Transfers		-	-		-		-		-		-	-		-		-		-
Fund balance		-	-		-		-		-		-	-		-		-		-
Total revenues	\$	-	\$ -	\$	365,090	\$	800,878	\$	45,000	\$	86,377	\$ -	\$	74,569	\$	38,700	\$	1,410,614
Net cost - excluding sales and property taxes	\$	228,028	\$ 164,891	\$	431,467	\$	(228,189)	\$	273,075	\$	(1)	\$ -	\$	-	\$	136,371	\$	1,005,642
FTE's		4.00	-		13.00		8.00		5.00		1.00	-		1.00		3.00		35.00
Chatham County Population		57,640	57,640		57,640		57,640		57,640		57,640	57,640		57,640		57,640		57,640
Chatham County Per Capita Net Cost	\$	3.96	\$ 2.86	\$	7.49	\$	(3.96)	\$	4.74	\$	(0.00)	s -	\$	-	\$	2.37	\$	17.45
Estimated Marginal County Costs For Meadowview:							. ,				. ,							
Estimated Warginal County Costs For Meadowview.																		
Estimated Meadowview Population		1,766	1,766		1,766		1,766		1,766		1,766	1,766		1,766		1,766		1,766
Marginal Operating Costs	\$	6,987	\$ 5,052	\$	13,220	\$	(6,992)	\$	8,367	\$	(0)	\$-	\$	-	\$	4,178	\$	30,812
Additional FTE's Anticipated		0.12	-		0.40		0.25		0.15		0.03	-		0.03		0.09		1.07
Total Anticipated FTE's		4.12	-		13.40		8.25		5.15		1.03	-		1.03		3.09		36.07

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET PUBLIC SAFETY SUMMARY

	Court- Related Programs	EMS	Emergency Operations	Emergency Telecom	Fire Marshal	Animal Control	Sheriff's Office	Sheriff - Jail	Total
Expenditures:									
Salaries	\$ 167,372 \$	-						433,064 \$	3,517,611
Other personnel costs	48,551	-	38,759	278,378	48,746	86,070	860,880	202,597	1,563,981
Operating	201,149	1,439,318	199,923	102,496	19,535	66,958	474,062	203,902	2,707,343
Public assistance, grants and special programs	74,679	-	28,000	-	-	-	-	-	102,679
Debt	-	-	-	-	-	-	-	-	
Transfers	-	-	-	-	-	-	-	-	
Capital outlay	 -	-	-	-	45,418	23,500	290,000	-	358,918
Total expenditures	\$ 491,751 \$	1,439,318	\$ 383,063	\$ 769,095	\$ 247,075 \$	351,835 \$	3,728,832 \$	839,563 \$	8,250,532
Revenues:									
Fees and permits	\$ - \$	-	s -	s -	\$ - \$	- \$	9,000 \$	- \$	9,000
Grants	321,313	-	44,912	-	-	1,800	120,404	30,020	518,449
Interest	-	-	-	-	-	-	-	-	
Intergovernmental	-	-	-	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	-	-	-	
Other taxes	-	-	-	-	-	-	-	-	
Sales & service	-	-	-	-	45,000	28,500	13,900	3,000	90,400
Transfers	-	-	-	-	-	-	-	-	
Fund balance	 -	-	-	-	-	-	-	-	
Total revenues	\$ 321,313 \$	-	\$ 44,912	\$ -	\$ 45,000 \$	30,300 \$	143,304 \$	33,020 \$	617,849
Net cost - excluding sales and property taxes	\$ 170,438 \$	1,439,318	\$ 338,151	\$ 769,095	\$ 202,075 \$	321,535 \$	3,585,528 \$	806,543 \$	7,632,683
FTE's	5.25	-	3.00	12.00	3.00	6.00	62.00	16.00	107.25
Chatham County Population	57,640	57,640	57,640	57,640	57,640	57,640	57,640	57,640	57,640
Chatham County Per Capita Net Cost	\$ 2.96 \$	24.97	\$ 5.87	\$ 13.34	\$ 3.51 \$	5.58 \$	62.21 \$	13.99 \$	132.42
Estimated Marginal County Costs For Meadowview:									
Estimated Meadowview Population	1,766	1,766	1,766	1,766	1,766	1,766	1,766	1,766	1,760
Marginal Operating Costs	\$ 5,222 \$	44,100	\$ 10,361	\$ 23,565	\$ 6,191 \$	9,852 \$	109,858 \$	24,712 \$	233,860
Adjusted Marginal Costs	\$ 5,222 \$	44,100	\$ 10,361	\$ 23,565	\$ 6,191 \$	9,852 \$	109,858 \$	24,712 \$	233,860
Additional FTE's Anticipated	0.16		0.09	0.37	0.09	0.18	1.90	0.49	3.2
Total Antipated FTE's	5.41		3.09	12.37	3.09	6.18	63.90	16.49	110.5
-									
ETE – Full-time equivalent personnel									

TABLE 9A

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET EXPANDED ANALYSIS OF EMS

Edimated cost of new EMS Base Edimated cost of new EMS Base S Papalation Served Papalation Served Papalation Served Popalation Served Served Served Popalation Served Popalati	Assumptions:				
Depletion Served 10.000 Debt Service Allocation to Mandowview \$ 10.908 Annual operating cost of EMS Unit \$ 192.000 Term - in years 2 Teal EMS Units Annual Operating Cost \$ 67.816 Population Served \$ 67.816 Statists • Operating Cost Allocated to Meadowview \$ 67.816 Statists • Operating Cost \$ - Tansfers - Capital outlay - Total expenditures: - S 1.439.318 - Reconneg: - For and permits - Grants - Inte					
Deb Service Allocation to Mead/owview \$ 10.998 Annual operating cost of EMS Unit \$ 19.200 a U Units Needed \$ 38.4000 Population Served \$ 10.000 Annual EMS Units Operating Cost \$ 67.416 Population Served \$ 67.816 Expanditures: \$ 14.39.318 Other personnel costs \$ 1.439.318 Other personnel costs \$ 1.439.318 Tausfers \$ 1.439.318 Total expenditures: \$ 1.439.318 Total expenditures \$ 1.439.318 Revenues: \$ 1.439.318 Fees and permits \$ 1.439.318 Interest \$ 1.439.318 Interest \$ 1.439.318 Interest \$ 1.439.318 Revenues: \$ 1.439.318 Fees and permits \$ \$ Interest \$ \$		\$		Interest Rate	5.00
Annual operating cost of EMS Unit \$ 192,000 7 cm - in years of Units Needed \$ 384,000 Population Served \$ 67,816 Starter Operating \$ Population Served \$ 67,816 Starter S 67,816 Expenditures: \$ - Starter \$ - Other personal costs \$ - Other personal costs \$ - Operating - - Other personal costs \$ - Capital outlay - - Total expenditures \$ 1.439,318 Revenues: \$ 1.439,318 Revenues: \$ 1.439,318 Grants \$ - Interporenmental - - Miscellancous - - Other taxes \$ - Sales & service - - Tansfers - - Total revenues \$ 1.439,318 Estimated Co	•				
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Estimated Costs Assuming Per Capita Approach: Chatham County Population Chatham County Per Capita Net Cost Estimated Marginal County Costs For Meadowview: Estimated Meadowview Population Marginal Operating Costs Estimated Costs Assuming Increased Levels of Service: Per Capita Allocation of Transfer to Capital Reserve Annual debt service for new EMS base Annual operating costs of new EMS unit: Total Anticipated Costs S 78,814	Net cost - excluding sales and property taxes	\$	1.439 318		
57,640 Chatham County Per Capita Net Cost Estimated Marginal County Costs For Meadowview: Estimated Meadowview Population 1,766 Marginal Operating Costs \$ 44,100 Estimated Costs Assuming Increased Levels of Service: Per Capita Allocation of Transfer to Capital Reserve Annual debt service for new EMS base Annual operating costs of new EMS units Total Anticipated Costs	Estimated Costs Assuming Per Capita Approach:	φ.	1,707,010		
57,640 Chatham County Per Capita Net Cost Estimated Marginal County Costs For Meadowview: Estimated Meadowview Population 1,766 Marginal Operating Costs \$ 44,100 Estimated Costs Assuming Increased Levels of Service: Per Capita Allocation of Transfer to Capital Reserve Annual debt service for new EMS base Annual operating costs of new EMS units Total Anticipated Costs	Chatham County Population				
\$ 24.97 Estimated Marginal County Costs For Meadowview: 1,766 Estimated Meadowview Population 1,766 Marginal Operating Costs \$ Estimated Costs Assuming Increased Levels of Service: \$ Per Capita Allocation of Transfer to Capital Reserve \$ Annual debt service for new EMS base 10,998 Annual operating costs of new EMS unit: 67,816 Total Anticipated Costs \$			57,640		
Estimated Marginal County Costs For Meadowview: Estimated Meadowview Population 1,766 Marginal Operating Costs \$ 44,100 Estimated Costs Assuming Increased Levels of Service: \$ Per Capita Allocation of Transfer to Capital Reserve \$ - Annual debt service for new EMS base 10,998 Annual operating costs of new EMS unit: 67,816 Total Anticipated Costs \$ 78,814	Chatham County Per Capita Net Cost	¢	24 97		
Marginal Operating Costs \$ 44,100 Estimated Costs Assuming Increased Levels of Service: * Per Capita Allocation of Transfer to Capital Reserve \$ 10,998 Annual debt service for new EMS base 10,998 Annual operating costs of new EMS units 67,816 Total Anticipated Costs \$ 78,814	Estimated Marginal County Costs For Meadowview	Ψ	2-1.77		
Estimated Costs Assuming Increased Levels of Service: Per Capita Allocation of Transfer to Capital Reserve \$ - Annual debt service for new EMS base 10,998 Annual operating costs of new EMS unit: 67,816 Total Anticipated Costs \$ 78,814	Estimated Meadowview Population		1,766		
Estimated Costs Assuming Increased Levels of Service: Per Capita Allocation of Transfer to Capital Reserve \$ - Annual debt service for new EMS base 10,998 Annual operating costs of new EMS unit: 67,816 Total Anticipated Costs \$ 78,814	Marginal Operating Costs	\$	44.100		
Per Capita Allocation of Transfer to Capital Reserve \$ - Annual debt service for new EMS base 10,998 Annual operating costs of new EMS units 67,816 Total Anticipated Costs \$ 78,814	Marginal Operating Costs	\$	44,100		
Annual debt service for new EMS base 10,998 Annual operating costs of new EMS units 67,816 Total Anticipated Costs \$ 78,814	Estimated Costs Assuming Increased Levels of Service:				
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Annual operating costs of new EMS unit: 67,816 Total Anticipated Costs \$ 78,814		φ	10 008		
Total Anticipated Costs \$ 78,814					
	minut operating costs of new Linit unite		07,010		
Additional Annual Casts Dalatad to Increased Lavels of Service © 24715	Total Anticipated Costs	\$	78,814		
	Additional Annual Costs Related to Increased Levels of Service	\$	34,715		

TABLE 9B

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET EXPANDED PUBLIC SAFETY ANALYSIS

FYO5 Departmental Budget - Net Costs:	F	FY05 Requested	1	FY05 Approved
Central Permitting - Fire Marshal Health - Animal Control Sheriff's Department - Law Enforcement Sheriff's Department - Jail	\$	261,848 349,435 4,683,105 905,657	\$	202,075 321,535 3,585,528 806,543
Total	\$	6,200,045	\$	4,915,681
Chatham County Population		57,640		57,640
Chatham County Per Capita Net Cost	\$	107.57	\$	85.28
Estimated Marginal County Costs for Meadowview - Expanded Services:				
Estimated Meadowview Population		1,766		1,766
Marginal Operating Costs - Expanded Services	\$	189,965	\$	150,613
Expanded Service Cost Differential Allocated to Meadowview	\$	39,352		

MEADOWVIEW - FISCAL IMPACT ANALYSIS CHATHAM COUNTY ANNUAL FISCAL IMPACT - AT BUILDOUT AT EXPANDED SERVICE LEVELS

Incremental Tax Revenues: Property Taxes Residential Motor Vehicle	\$	1,898,046 107,546			
Total Property Taxes			\$ 2,005,592		
Sales Taxes					
Article 39	\$	113,842			
Articles 40 and 42		126,580			
Article 44		58,221			
Total Sales Taxes			 298,643	_	
Total Incremental Tax Revenues				\$	2,304,235
Incremental Expenditures at Existing Service Levels: Chatham County Government Administration Education, Culture, and Recreation (excluding schools) General Government Human Services Natural Resource Management Public Safety Total Chatham County Government Incremental Expenditures	\$	123,967 56,249 37,698 164,945 30,812 233,860	\$ 647,531		
Chatham County Schools Operating Costs			 645,058	-	
Total Incremental Operating Expenditures at Existing Service	Levels		1,292,589		
Index Applied to Total Incremental Expenditures to Approximate 2005-06 Budget		3.50%			1,337,830
Incremental Capital Costs:					
Chatham County Schools - Annual Debt Service					
School Facilities			399,204		
School Transportation			14,518		413,722
1 I			,		<i>,</i>
Total Incremental Expenditures at Existing Service Levels					1,751,552
Incremental Surplus at Existing Service Levels				\$	552,683
Expanded Service Level Expenditures:					
Public Safety:	¢	24.715			
Emergency Medical Services	\$	34,715			
Public Safety		39,352	74.077		
Total Public Safety			\$ 74,067		
Contribution to Countywide CIP Program (net of exaction fees	s):		\$ 115,080	-	
Total Expanded Service Level Expenditures					189,147
				_	200,211
Annual Incremental Surplus at Expanded Service Levels				\$	363,536

MEADOWVIEW - FISCAL IMPACT ANALYSIS CHATHAM COUNTY 2005 - 2010 CAPITAL IMPROVEMENTS PROGRAM

Project:		roject Cost	Fu Bala Func	nce	 Y05 to FY10 Operating Revenue Funding	I	Projected Debt		2007-08 Annual Debt Service	(D	ncreased ecreased) Costs	(De Op	creased ecreased) perating Costs	0	Annual perating Impact
Judicial Center	\$	7,518,620	\$	-	\$ -	\$	7,518,620	\$	1,127,793	\$	(14,400)	\$	108,160	\$	93,760
Community College Renovations - Siler City		2,472,195	53	1,910	-		1,940,285		179,961		-		6,000		6,000
Community College Renovations - Pittsboro		5,096,234		-	-		5,096,234		343,175						
Inustrial Park:															
Infrastructure/Roads (jncludes 64 access)		3,700,000		-	-		3,700,000		503,200						
Infrastructure/Roads (jncludes 64 access)		3,000,000		-	-		3,000,000		421,500						
Community Park - Southwest		128,000		-	128,000		-		-		-		46,800		46,800
Community Parks System - Countywide		330,000		-	330,000		-		-		-		60,000		60,000
Imaging		500,000		-	500,000		-		-		42,000		100,000		142,000
Pittsboro Library		5,096,234		-	-		5,096,234		472,676		-		750,000		750,000
Social Services Building Renovation and Expansion		4,207,336		-	-		4,207,336		572,198		-		50,000		50,000
Voice-Activated Software for Central Permitting		40,000		-	40,000		-		-		-		4,000		4,000
Council on Aging		600,000		-	600,000						-		-		-
Goldston Industry		473,000		-	473,000										
Dunlap Building Renovations		254,724		-	254,724										
Law Enforcement Site Improvements		480,692		-	480,692										
Manager's Office Expansion and Renovation		326,665		-	326,665										
Register of Deed Relocation and Renovation		319,902		-	319,902										
Sheriff's Department Renovations		152,982		-	152,982										
Siler City Health Department Renovations		41,837		-	41,837										
Soil and Water Office Renovations		79,876		-	79,876										
Voice Over IP		250,000		-	250,000										
	\$ 3	5,068,297	\$ 53	1,910	\$ 3,977,678	\$	30,558,709	\$	3,620,503	\$	27,600	\$	1,124,960	\$	1,152,560
Capital Cost Allocation to Meadowview	\$	1,042,527													
Less Recreation Exaction Fee - see below		(326,755)				Ch	atham Count	y P	opulation. in	clud	ling Meadov	vviev	N		59,406
Net Capital Cost Allocated To Meadowview	\$	715,772					r Capita Allo				3			\$	19.40
Estimated Annual Debt Service	S	91,103					P Operating C			to N	feadowview				34,264
Less Meadowview Allocation of FY05 Budgeted	Ψ	,					us Calculated								80,816
CIP Funding		(10,286)					eadowview A				0		=	\$	115,080
Additional Annual Funding by Meadowview	\$	80.816				1410	cudowview A	mit	an en cost	All	Joution		-	φ	115,000
Automa Annua I unung by Meadowview	φ	00,010													

Debt Service Assumptions per Provided by Chatham County Management

FY 08-09 Operating Effect information was used to estimate annual impact

Recreation Exaction Fees:

Recreation Exaction Fee per lot	\$ 457
Total number of lots	715
Total Recreation Exaction Fees	\$ 326,755

MEADOWVIEW - FISCAL IMPACT ANALYSIS CHATHAM COUNTY POPULATION AND HOUSEHOLD ESTIMATES

Chatham County Population as Reported to N. C. State Treasurer:

As of	Reported	Annu	ıal	Cumu	lative	# of	
July 1	Population	Change	%	Change	%	Units	
1997	45,130						
1998	45,938	808	1.79%	808	1.79%		
1999	47,264	1,326	2.89%	2,134	4.73%		
2000	49,588	2,324	4.92%	4,458	9.88%	19,741	U.S. Census
2001	50,954	1,366	2.75%	5,824	12.90%	20,285	Estimated
2002	52,582	1,628	3.20%	7,452	16.51%	20,933	Estimated
Average growth d	uring period	1,490	3.11%				

Projected Populati	ion Based on Grov	vth Trend Ov	ver the Last Five Years:	# of Units
2003	54,217	1,635	3.11%	21,584 Estimated
2004	55,902	1,685	3.11%	22,255 Estimated
2005	57,640	1,738	3.11%	22,946 Estimated

U. S. Census Bureau:

Population 2000	49,329
2001 Estimate	51,645
Percentage Change	4.70%

Northwood School District

Per 1999 Master Plan S	23,300	
Estimated	2000	24,024
Using	2001	24,771
Percentage	2002	25,541
Calculated	2003	26,335
Above	2004	27,154
	2005	27,998

5. FISCAL IMPACTS ON THE CHATHAM COUNTY SCHOOLS

Estimates of the increased costs incurred by the Chatham County Board of Education from Meadowview for operations and capital needs are described in this section. These costs are based on the School District's FY 2004-05 Budget [increased by the 3.5% index previously described] and the projections of capital costs. The costs to the District will primarily be driven by the number of students generated by the new residents of Meadowview.

A critical assumption in the analysis is the estimate of the Student Generation Rate (SGR). In 1996, the County contracted with Tischler & Associates, Inc. (TA) to provide analysis of the impacts on schools in Chatham County. TA's report estimates student generation rates (SGR) for various types of housing and provides the County with an estimate of the appropriate impact fees necessary to offset the costs of new residents to the school system.

TA's 1996 report uses data from the 1990 Census. The study incorporates methodologies that are frequently used in the industry. It should be noted that as of the 2000 Census, the average student per housing unit in Chatham County has not changed substantially from that estimated by TA using 1990 data. According to the more recent 2000 Census data, the average SGR for Chatham County was equal to .37. That is on average, there were 37 school-aged children attending public schools in Chatham County for every 100 dwelling units in the County. This rate is very similar to the SGRs estimated by TA in the 1996 report.

The following analysis assumes an SGR of .40 meaning that for every 100 new dwelling units in Meadowview, there will be 40 more students generated in the School District. This rate is slightly above the rate indicated in the 2000 Census and quire similar to the single-family dwelling unit rate estimated by Tischler & Associates in 1996. The Chatham County School Superintendent also considered a SGR of .40 appropriate. The SGR rate included in this study is further supported by a report published on June 21, 2004 by the Operations Research and Education Laboratory at North Carolina State University entitled *Chatham County School Integrated Planning for School and Community (IPSAC)- Land Use Study*¹. The baseline analysis of this study indicates the current SGR in Chatham County Schools is .322 to .363. Furthermore, the study projects the SGR for proposed subdivisions within the County will range from .2759 to .3232.

The estimated SGR of .40 is also supported by a report, *Student Generation Rate (SGR) Analysis –Estimating Briar Chapel Impacts on Chatham County Schools*², published on June 8, 2004. This study analyzed 2000 Census data at the block group level focusing on

¹ Operations Research and Education Laboratory Institute for Transportation Research and Education, North Carolina State University, Chatham County Schools Integrated Planning for School and Community Land Use Study Report, June 21, 2004, pages 17 – 21.

² Published by Harry W. Miley, Jr., Ph.D., President of Miley & Associates, Inc. and David J. Cowen, Ph.D., Professor and Chairman of the Department of Geography, University of South Carolina, Columbia, SC, June 8, 2004, pages 7 – 10.

the median value of the housing units and the number of school-aged children attending public schools. The study revealed SGRs of .34 to .44 for block group totals with housing values ranging from \$250,000 to \$770,800. The study area included applicable block groups from Chatham County as well as the eight surrounding counties.

Based on an SGR of .40, it is estimated that Meadowview will have 286 new students enrolled in Chatham County Schools at the development's buildout. Approximately 136 of these students will be at the elementary grade level. Of the remainder, 64 will be new middle school students and 86 will be new high school students. The derivation of these new students by type of school is shown in Table 13.

As shown in Table 14, these 286 new Meadowview students will cost the District approximately \$668,000 in annual operating expenses. The estimate is based on a per student operating cost of \$2,334.

In addition to these operating costs to the District, there will be additional capital costs required for these new students. Based on current estimates of capital costs provided by Shuller, Ferris Lindstrom & Associates, architects for the District, it is estimated that the District will incur capital costs of approximately \$7.6 million to accommodate the 286 new students. The capital costs by type of school are shown in Table 15. However, these capital costs will be partially offset by impact fees of \$2,900 per dwelling unit. Therefore, the District will receive a total of \$2,073,500 of offsetting revenues (Table 15), resulting in a net capital cost of \$5.5 million. The annual debt service for the \$5.5 million is estimated to be \$399,000.

As described in the Methodology section, all revenues and expenditures are based on constant 2005 dollars, and the analysis includes no inflation during the project's buildout. This approach is based on the assumption that over the buildout period, both revenues and expenditures will rise proportionately, and therefore, inflation will have little if any affect on the net results of the analysis. A constant dollar approach is commonly used in fiscal impact analysis since many local governments do not have the resources necessary to adequately perform the sophisticated financial modeling required to produce credible alternative assumptions. The constant dollar assumption applies to all estimates in this analysis, including: property values, incomes, sales, County revenues and expenditures and School District operating and capital expenditures. Therefore school construction costs are based on current estimates.

MEADOWVIEW - FISCAL IMPACT ANALYSIS CHATHAM COUNTY SCHOOLS - STUDENT GENERATION RATE

Source: 1996 Chatham County Public School Impact Fee Report - Tischler and Associates, Inc.

Adjusted Public School Students Per Household

	Elementary	Middle	High	Total
Single Family	0.19	0.09	0.12	0.40
Multifamily	0.08	0.02	0.04	0.15
Mobile Homes & Other	0.19	0.09	0.09	0.37
ALL TYPES	0.17	0.08	0.09	0.33

Meadowview Public School Students

	Elementary	Middle	High	Total
Single Family	135.9	64.4	85.8	286
Total	136	64	86	286

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET CHATHAM COUNTY SCHOOLS OPERATING COSTS

Expenditures: Salaries Other personnel costs Operating Public assistance Debt Transfers Capital outlay Less Debt - New School Debt Service Evaluated Separately	\$	- 17,972,623 2,740,148 - (2,740,148)
Total expenditures	\$	17,972,623
Revenues: Fees and permits Grants Interest Intergovernmental Miscellaneous Other taxes Sales & service Transfers Fund balance	\$	504,172
Total revenues	\$	504,172
Net cost - excluding sales and property taxes	\$	17,468,451
		7,745
Chatham County Public School Enrollment		19140
Chatham County Public School Enrollment Chatham County Per Student Net Cost	\$	2,255.45
	\$,
Chatham County Per Student Net Cost	\$,
Chatham County Per Student Net Cost Estimated Marginal County Costs For Meadowview:	\$ \$	2,255.45
Chatham County Per Student Net Cost Estimated Marginal County Costs For Meadowview: Estimated Meadowview Public School Students		2,255.45 286
Chatham County Per Student Net Cost Estimated Marginal County Costs For Meadowview: Estimated Meadowview Public School Students Marginal Operating Costs Index Applied to Total Incremental Expenditures to		2,255.45 286 645,058

MEADOWVIEW - FISCAL IMPACT ANALYSIS CHATHAM COUNTY SCHOOLS - CAPITAL COSTS

Based on Current Estimates	E	lementary	Middle	I	High School	-	
Land - unimproved acreage	\$	400,000	\$ 800,000	\$	1,200,000		
Building, sitework, furnishings and equipment Technology costs		14,817,015 296,340	16,030,687 320,614		37,941,413 758,828		
Total Cost		15,513,355	17,151,301		39,900,241	-	
Student Capacity		700	650		1,200		
Capital Cost per Student	\$	22,162	\$ 26,387	\$	33,250		
		126	(1				Total
Meadowview Public School Students		136	 64		86		286
Capital Costs Allocable to Meadowview	\$	3,010,699	\$ 1,697,979	\$	2,852,867	\$	7,561,545
Less:							
	\$	-	\$ -	\$	-		-
Impact Fees		984,913	 466,538		622,050		2,073,500
		984,913	466,538		622,050		2,073,500
Net Chatham County School Capital Cost							
Attributable to Meadowview	\$	2,025,787	\$ 1,231,441	\$	2,230,817	\$	5,488,045
Annual Debt Service	\$	147,357	\$ 89,576	\$	162,271	\$	399,204

Capital Costs Estimates Above Compared to 1996 Public School Impact Fee Report by Tischler and Associates, Inc.

Level of Service	K - 8		igh School		Total
Building Sq. Ft. Per Student	113		163		
Net Local Capital Cost Per Sq. Ft.	\$ 102.19	\$	107.19	-	
Capital Cost Per Student	\$ 11,547	\$	17,472		
Estimated Meadowview Students	 200		86	-	286
Estimated Capital Costs	\$ 2,311,803	\$	1,499,095	\$	3,810,899

Conclusion: To more realistically project capital costs for Chatham County Schools, the approach above, which utilizes more current construction cost information, will be used in lieu of the capital cost estimates included in the 1996 Tischler report.

Chatham County School Transportation Capital Costs

Meadowview Estimated Enrollment	286
Chatham County School bus ridership rate	 49%
Estimated Meadowview Bus Riders	140
School Bus Capacity	60
New School Buses Required	2.34
Cost of New School Bus	70,000
Annual Debt Service Per School Bus	\$ 20,201
Total Debt Service for Meadowview Buses	\$ 188,735
Amortization Period - State Replaces Bus in Year	 13
Annual School Bus Transportation Capital Cost	\$ 14,518

TABLE 15A

MEADOWVIEW - FISCAL IMPACT ANALYSIS CHATHAM COUNTY SCHOOLS - CAPITAL COSTS EXPANDED ANALYSIS

NC. PROTOTYPE SCHOOL DESIGN CLEARINGHOUSE COSTS OF RECENT PROJECTS

Monday, Septe	mber 13, 2004									COST	Square Footage	(1) Inflation Factor to Adjust Historical		Inflation Adjusted		Inflation Adjusted
wonday, Septe	mber 15, 2004				AREA					PER	Per	Costs to	1	Total		Cost per
DSP NO.	ADMINISTRATIVE UNIT	SCHOOL		DATE	(s.f.)	COST	тс	DTAL COST	ADM	PUPIL	Pupil	Current Cost		Cost		Pupil
ELEMENTAL			077 05	2005	0 7 000 \$	10.044 501	A	10.044 501	=00	A	127	1.00	A	10.04.501	•	1
	- Estimated cost excluding land, fu		0K-05	2005	95,000 \$	10,964,591		10,964,591	700		136			10,964,591		15,664
340-4437 800-4450	Forsyth County	Middle Fork Elem West Rowan ES	0K-05	1/21/2004	77,283 \$	6,545,000		6,545,000	740		104 121	1.12 1.08		7,330,400		9,906
800-4450 740-4337	Rowan-Salisbury		0K-05	3/4/2004	84,458 \$	8,021,406		8,021,406	700 675	\$ 11,459	121			8,663,118		12,376
290-4453	Pitt County	Forlines Road Elem Ledford Elem	0K-05	2/18/2004 2/17/2004	81,087 \$ 75,597 \$	8,317,022		8,317,022	650	/		1.10		9,148,724 9,445,700		13,554
	Davidson County		0K-05			8,587,000		8,587,000			116	1.10		- , - ,		14,532
900-4468	Union County	Kensington Elem	0K-05	6/8/2004	77,491 \$	9,038,350	\$	9,038,350	750	\$ 12,051	103	1.05	\$	9,490,268	\$	12,654
	TOTAL 2003 PROJECTS		0K-05	2003			\$	106,378,674	9,166	\$ 11,606		1.14	\$	121,271,688	\$	13,231
MIDDLE																
Meadowview -	- Estimated cost excluding land, fu	rnishings, design/administratio	06-08	2005	99,000 \$	11,862,708	\$	11,862,708	650	\$ 18,250	152	1.00	\$	11,862,708	\$	18,250
750-4454	Polk County	Polk County MS	06-08	3/2/2004	106,438 \$	11,121,952	\$	11,121,952	650	\$ 17,111	164	1.08	\$	12,011,708	\$	18,480
280-4435	Dare County	Manteo MS	06-08	3/25/2004	91,879 \$	12,534,500	\$	13,550,000	450	\$ 27,854	204	1.08	\$	14,634,000	\$	32,520
	TOTAL 2003 PROJECTS		06-08	2003			\$	54,946,432	4,175	\$ 13,161		1.14	\$	62,638,932	\$	15,003
HIGH SCHOO	OL															
Meadowview -	- Estimated cost excluding land, fu	rnishings, design/administratio	09-12	2005	225,000 \$	28,076,646	\$	28,076,646	1,200	\$ 23,397	188	1.00	\$	28,076,646	\$	23,397
180-4456	Catawba County	New Maiden HS	09-12	5/26/2004	250,000 \$	27,493,881	\$	27,493,881	1,000	\$ 27,494	250	1.05	\$	28,868,575	\$	28,869
920-4433	Wake County	Panther Creek HS	09-12	3/11/2004	275,900 \$	32,136,113	\$	32,136,113	1,600	\$ 20,085	172	1.08	\$	34,707,002	\$	21,692
920-4441	Wake County	New H5 HS/Holly Springs	09-12	2/12/2004	272,751 \$	33,132,000	\$	33,132,000	1,600	\$ 20,708	170	1.10	\$	36,445,200	\$	22,778
600-4442	Mecklenburg County	Ardrey Kell HS	09-12	6/3/2004	301,602 \$	34,649,340	\$	36,612,800	2,000	\$ 17,325	151	1.05	\$	38,443,440	\$	19,222
	TOTAL 2003 PROJECTS		09-12	2003			\$	83,834,609	4,600	\$ 18,225		1.14	\$	95,571,454	\$	20,776

The projected Meadowview school building costs have been adjusted by 74% to exclude furnishings and design/administration costs for appropriate comparison.

(1) Historical Costs adjustment is February 2005 costs based on US Department of Labor, Bureau of Labor Statistics, Producers Price Index, Construction Materials, March 2005 Inflation factor is from project date to February 2005 index.

6. FISCAL IMPACTS ON THE CHATHAM COUNTY SPECIAL REVENUE AND ENTERPRISE FUNDS

Tables 16 - 17 reflect the impacts of Meadowview on the North Chatham Fire District and the Waste Management Fund.

North Chatham Fire District – Table 16

Based on a 0.06% tax rate, annual revenues at buildout are expected to be \$176,000. Estimated expenses attributable to Meadowview residents are \$97,000 thereby producing a net annual surplus of \$79,000.

Utility Fund

Heater Utilities, Inc will provide water and wastewater services. Therefore, a separate analysis of the Utility Fund is not necessary.

Waste Management Fund – Table 17

The residents of Meadowview are assumed to have trash and recycling services provided through private contractors. A net annual surplus of \$35,000 is expected for this fund.

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET NORTH CHATHAM FIRE DISTRICT - SPECIAL REVENUE FUND

Incremental Revenue:				
Property Tax Base:				
Residential	\$	300,300,000		
North Chatham Fire Tax Rate Collection %		0.0600% 97.78%		
Incremental Fire Department Revenue				\$ 176,180
Incremental Expenditures:				
Estimated Operating Costs: Annual operating budget of a station with three full-time personnel per Deputy Fire Chief			\$ 360,000	
Estimated Capital Costs: New station New fire engine New aerial truck with 75' ladder Total Capital Costs	\$ \$	Cost 325,000 329,000 500,000 1,154,000		
Annual debt service - 5% for five years			 261,329	
Total Annual Cost			\$ 621,329	
Estimated population served - per Deputy Fire Chief			11,250	
Estimated Meadowview Population			 1,766	
Estimated Annual Cost Allocated to Meadowview			\$ 97,538	
Incremental Fire Department Expenditures				 97,538
Annual Net Surplus				\$ 78,642

MEADOWVIEW - FISCAL IMPACT ANALYSIS ANALYSIS OF CHATHAM COUNTY FY05 BUDGET WASTE MANAGEMENT - ENTERPRISE FUND

Incremental Availability Fee Revenue:

Annual Availability Fee	\$ 81.00		
# of Meadowview Households	 715	_	
Annual Availability Fee Revenue		\$	57,915

Incremental Expenditures:

Per Household Cost Estimates Provided by Chatham County Staff

Garbage	\$ 10.97		
Recyclables	7.25		
White goods	2.10		
Scrap tires	0.84		
Administration	7.50		
HHW	2.89		
Costs Per Household	\$ 31.55	-	
# of Meadowview Households	 715	_	
Annual Expenditures			22,558
Annual Net Surplus		\$	35,357

SENSITIVITY ANALYSIS

This fiscal impact analysis of the Meadowview development incorporates several critical assumptions. These assumptions include (1) the number of persons per household (2) the number of public school-aged children per household and (3) the average housing unit value.

According to the 2000 Census, the average number of persons per household in Chatham County was 2.47. The statewide rate of 2.49 compares favorably to the Chatham County persons per household rate of 2.47, according to the 2000 Census. Therefore the County rate was deemed appropriate for this analysis.

The estimated student generation rate of .40 is consistent with the 1996 study prepared by Tischler & Associates, Inc. and is considered reasonable by the Chatham County School Superintendent. Furthermore, a rate of .40 is actually higher than the rate for proposed developments published on June 21, 2004 by the Operations Research and Education Laboratory at North Carolina State University entitled *Chatham County School Integrated Planning for School and Community (IPSAC)- Land Use Study.* In addition, the rate is further supported by the June 8, 2004 report published by Harry W. Miley, Jr., Ph.D. and David J. Cowen, Ph.D., *Student Generation Rate (SGR) Analysis –Estimating Briar Chapel Impacts on Chatham County Schools.*

The housing prices and absorption rates are based on projections by the development team who has been active in residential real estate developments in the Triangle North Carolina market for the past 30 years. To date, 212 lots have been sold in Chapel Ridge, sister development to Meadowview, with home prices expected to average \$555,000. In comparison, the estimated Meadowview home price of \$420,000 reflects the differential for the golf course sites offered in Chapel Ridge. However, if the average Meadowview unit sales price were to deviate 6% from the assumed average unit sales price [average unit sales price of \$395,000 instead of the assumed average unit sales price of \$420,000], the net annual surplus at expanded service levels at buildout would be \$250,000 compared to the anticipated \$364,000.

Additional consideration was also given to the new school facility cost assumptions. Data from the Chatham County School Board and the North Carolina Department of Public Instruction - Prototype School Design Clearinghouse (Table 15A) was used to evaluate the reasonableness of the school capital cost estimates. Based on the Construction Materials component of the US Bureau of Labor Statistics (BLS) Producers' Price Index (PPI), construction materials have increased by 10.0% from February 2004 to February 2005 and by 14.0% from the average 2003 levels to February 2005 (latest data available). The historical construction costs presented in Table 15A have been adjusted by the appropriate increase in the BLS PPI "Construction Materials" component from the date of construction to February 2005. As seen in Table 15A, the new school construction costs assumed in this analysis are substantially above the actual project costs in North Carolina even after the historical costs have been adjusted for inflation.

8. METHODOLOGY AND ASSUMPTIONS

The objective of fiscal impact analysis is to estimate the financial impacts of a development or land use change on the revenues and expenditures of the government units affected by the development. The analysis evaluates the fiscal characteristics of the proposed development and is designed to help local governments measure the estimated difference between anticipated revenues and the related cots of the new development.

There are several acceptable methods for conducting fiscal impact analyses. The simplest and most often used is the pure per capita technique. Options range to the more costly case study oriented approach that relies exclusively on interviews with local government officials and staff. Furthermore, there are two basic approaches used to project the costs of local government services related to new development – average costing and marginal costing. Average costing is more straightforward, less expensive and tends to be the more common approach for smaller governmental units. When applying average costing, local government costs attributable to new development are allocated according to the average cost per unit of service in the current population times the number of units related to the proposed development. This approach does not take into account excess or deficient capacity. Furthermore, it assumes stable costs of future municipal services. In comparison, marginal costing requires an in-depth analysis of capacities present in the services currently provided by local government. In many cases, analysts use a combination of the various approaches in order to more accurately evaluate the impacts on local government.

A modified per capita, case-study type approach was used to estimate the costs and revenues associated with the proposed Meadowview development. This approach was considered to be the most fiscally conservative method since it assumes that (1) 100% of government costs vary according to population changes and (2) all government services are currently provided at full capacity. Projected governmental expenditures in this report are most likely overstated because during personal interviews Chatham County officials indicated that certain departmental budgets will be more modestly affected by the Meadowview development than projected in this report.

Each of the following Chatham County departments was subject to further analysis based on an assessment that indicated these budgets and the related services had increased sensitivity to the proposed development. Marginal costs associated with the demand identified for new and/or increased levels of service were estimated and are reflected in the accompanying report.

Public Safety	Human Services
Public Schools – Operating and Capital	Emergency Medical Services
North Chatham Fire District	Capital Improvements Program

In general, the impacts are identified on an annual basis and are then summarized at the time of the project's buildout. All revenues and expenditures are based on constant 2005 dollars, and the analysis includes no inflation during the project's buildout. This

approach is based on the assumption that over the buildout period, both revenues and expenditures will rise proportionately, and therefore, inflation will have little if any affect on the net results of the analysis. A constant dollar approach is commonly used in fiscal impact analysis since many local governments do not have the resources necessary to adequately perform the sophisticated financial modeling required to produce credible alternative assumptions. The constant dollar assumption applies to all estimates in this analysis, including: property values, incomes, sales, County revenues and expenditures and School District operating and capital expenditures.

CHATHAM COUNTY REVENUE PROJECTIONS - REPORT TABLES 2 AND 2A

PROPERTY TAX REVENUES

The estimates for Chatham County General Fund revenues are based on property taxes generated by the improvements on homes owned by the residents living in Meadowview. The property tax rate for the County is assumed to be constant throughout the buildout period and is equal to the existing rate of 0.6464%. It is assumed that the property tax collection rate is constant throughout the period and is equal to the County's budgeted rate of 97.78%.

The average dwelling unit included in the analysis is valued at \$420,000 and is based on the weighted average value of all 715 units. It is assumed that there are 2.47 persons per household (2000 Census for Chatham County, North Carolina) resulting in an estimated population in Meadowview of 1,766. The Developers estimate the absorption rate to be, on average, 48 units per year with a corresponding buildout period of 15 years.

IMPACT FEES

All dwelling units are assumed to pay the required school impact fee of \$2,900. These fees are paid at time of construction. The County's Planning Department estimated the recreation exaction fee to be \$457 per lot.

CHATHAM COUNTY EXPENDITURE PROJECTIONS

EXISTING SERVICE LEVELS – REPORT TABLES 4 – 9

It is assumed that all Chatham County services will be provided in the future at the existing levels of service currently provided by Chatham County to all citizens living in the County. In discussions with County officials, it was deemed appropriate to evaluate impacts on certain County expenditures and departments on a marginal cost basis, including capital as well as operating impacts. All County operating expenditures are estimated on a net cost basis, consistent with the official County Budget Report. The budget data are from the current FY 2004-05 County Budget. The County's current population is estimated at 57,640 and is calculated on Table 12 by extrapolating the County's reported population and associated growth trends since 1997. Total department budgets are computed on a per capita basis based on the County's existing residents.

This per capita cost is then multiplied by the number of anticipated residents in Meadowview to estimate the total cost of providing that particular service to Meadowview. Table 3 provides a summary of these departmental impacts.

Human Service costs on Table 7 reflect a per capita allocation of all Council on Aging and Health Department net costs. County staff provided the estimated net costs associated with non-income dependent programs of the Department of Social Service.

EXPANDED SERVICE LEVELS AND CAPITAL IMPROVEMENTS – REPORT TABLES 9A, 9B AND 11

The expenditure estimates are based on the assumption that the County will maintain the existing level of service to the residents of Meadowview as currently provided to all residents living in Chatham County. This assumption is relaxed in the Report to determine the costs to the County if certain County services are increased in the future relative to what they are today. Table 10 provides a summary of these departmental impacts and the resulting positive net surplus to the County's general fund of \$364,000 per year at the project's buildout. As described below, County officials indicated that expanded service levels should be estimated for certain Public Safety costs in order for the County to maintain adequate levels of service to Meadowview residents.

PUBLIC SAFETY – Table 9A, Expanded Analysis of Emergency Medical Services, projects the additional costs necessary to accommodate annual debt service for an EMS base as well as to operate two EMS units. The worksheet also allocates these costs proportionately to Meadowview residents.

Based on discussions with County officials, the FY05 Requested Budgets reflect a more appropriate level of service for those Public Safety departments identified in Table 9B, Expanded Public Safety Analysis. The allocable difference between the Requested and the Approved budgets is shown as an expanded level of service cost.

TABLE A-1

MEADOWVIEW - FISCAL IMPACT ANALYSIS SOURCE DATA

put alculated in Table A-1		
lculated in Another Table		
	MEADOWVIEW -	
Meadowview	FISCAL IMPACT ANALYSIS	Information Source
oject Name	Meadowview	
otal Acreage	793.046	Developer
otal Units ffordable Housing Units	715	Table A-2 Developer
ental Apartments	-	Developer
ownhomes	-	Developer
ingle Family otal Units - Excluding Affordable Housing	715	Developer Developer
verage unit sales value	\$ 420,000	Table A-2
esidential tax base	\$ 300,300,000	
ommercial office sq footage ommercial office tax value per sq ft	\$ 130	Developer ADVANTIS
ommercial office tax base	\$ -	ADVANIIS
ommercial office/retail sq footage	-	Developer
ommercial office/retail tax value per sq ft	\$ 100	ADVANTIS
ommercial office/retail tax base ommercial Buildout - Year 4	\$ 0%	Developer
ommercial Buildout - Year 5	0%	Developer
ommercial Buildout - Year 6	0%	Developer
ommercial Buildout - Year 7	0%	Developer
rojected population bsorption rate - residential units per year	1,766 47.67	Based on 2000 U. S. Census Developer
uild-out period - in years	15.00	Developer
iscount Rate	6.00%	Estimated
Chatham County		
iscal Year (FYxx)	FY05	
ounty urrent County Population under Study	Chatham 57,640	Enternalists different NC Transmission Descents (Table 12)
ersons Per Household	2.47	Extrapolated from NC Treasurer Reports, Table 13 2000 U.S. Census
orthwood School District Estimated Population	27,998	Extrapolated from Chatham County Reports
iler City Population	7,002	Chatham Co. NC website
ittsboro Population oldston Population	2,236	Chatham Co. NC website 2000 U.S. Census
enter Township - excluding Pittsboro	3,701	2000 U.S. Census
aw River Township	1,215	2000 U.S. Census
ape Fear Township opulation served by existing North Chatham Fire Station	1,170 11,250	2000 U.S. Census Deputy Chief - North Chatham Fire Department
opulation served by North Chatham Fire District	18,500	Deputy Chief - North Chatham Fire Department
urrent ratio of deputies per 1,000 population	1.30	Chatham County Sheriff
orm area county ratio of deputies per 1,000 population arget ratio of deputies per 1,000 population	1.80	Chatham County Sheriff Chatham County Sheriff - rate for other area municipalities
opulation factor	1,000	Chatham County Sheriff
d Valorem Tax Rates:		
ommercial ommercial collection %	0.6464% 97.78%	Chatham County FY 05 Budget Chatham County FY 05 Budget
esidential	0.6464%	Chatham County FY 05 Budget
esidential collection %	97.78%	Chatham County FY 05 Budget
lotor vehicle lotor vehicle collection %	0.6464% 88.31%	Chatham County FY 05 Budget Chatham County FY 05 Budget
forth Chatham Fire District Rate	0.06%	Chatham County FY 05 Budget
rticle 39 Sales Tax Rate	1.0%	Chatham County FY 05 Budget
rticle 44 Point of Sale	0.25%	Chatham County Officials
commissions for Salas Tay Calculations.	2.90	North Carolina Department of Commerce, Weighted Average
ssumptions for Sales Tax Calculations: arnings multiple		Chatham, Orange, Wake and Durham Counties 1st Qtr 2004 Trends Calculated Based on Earnings Multiple
arnings multiple	\$ 145,000	
arnings multiple stimated household earnings	\$ 145,000 \$ 26,350	Federal Reserve Bulletin - 2001 Survey of Consumer Finances
amings multiple stimated household earnings urvey Category - Median Value of Motor Vehicle Holdings		
arnings multiple stimated household earnings urvey Category - Median Value of Motor Vehicle Holdings Y04 Articles 40 and 42 Sales Taxes		Federal Reserve Bulletin - 2001 Survey of Consumer Finances Chatham County FY 05 Budget Chatham County FY 05 Budget
amings multiple stimated household earnings urvey Category - Median Value of Motor Vehicle Holdings Y04 Articles 40 and 42 Sales Taxes Y04 Articles 44 Sales Tax Y04 Article 40 and 42 Sales Tax Per Capita - Chatham Co.	\$ 26,350 \$ - \$ - \$ 63.64	Chatham County FY 05 Budget Chatham County FY 05 Budget NC Department of Revenue - Sales and Use Tax Distributions
amings multiple stimated household earnings arvey Category - Median Value of Motor Vehicle Holdings Y04 Articles 40 and 42 Sales Taxes Y04 Article 40 Sales Tax Y04 Article 40 Sales Tax Per Capita - Chatham Co.	\$ 26,350 \$ - \$ - \$ 63,64 \$ 28,35	Chatham County FY 05 Budget Chatham County FY 05 Budget NC Department of Revenue - Sales and Use Tax Distributions NC Department of Revenue - Sales and Use Tax Distributions
rmings multiple stimated household earnings rrvey Category - Median Value of Motor Vehicle Holdings r/04 Articles 40 and 42 Sales Taxes r/04 Article 44 Sales Tax r/04 Article 40 and 42 Sales Tax Per Capita - Chatham Co.	\$ 26,350 \$ - \$ - \$ 63.64	Chatham County FY 05 Budget Chatham County FY 05 Budget NC Department of Revenue - Sales and Use Tax Distributions

TABLE A-1

MEADOWVIEW - FISCAL IMPACT ANALYSIS SOURCE DATA

Total Applicable Household Expenditures	\$ 15,922	Federal Reserve Bulletin - 2002 Consumer Expenditure Re
% of earnings for purchases in Chatham County	10,922	reactal resource Barletin 2002 consumer Experianate re
Estimated Square Footage Northeast Library	23,000	Chatham County 2005 - 2009 Capital Improvements Progr
Occupied Housing Units - Chatham County	19,741	2000 U.S. Census
Fotal Housing Units - Chatham County	21,358	2000 U.S. Census
Capital Improvements FY05 Operating Revenue Funding	\$ 346,000 \$ 1,908,340	Chatham County FY 05 Budget
Social Service Non-Income Dependent Programs	\$ 1,908,340	Chatham County Officials
Fotal Household Water Customers Average Monthly Household Water Bill for North Chatham Customers	\$ 44.21	Chatham County Officials Chatham County Officials
Water Plant Expansion Capacity - in gallons per day	φ 44.21 2,000,000	Chatham County Officials
Average Gallons Per Day Per Household	400	Chatham County Officials
Waste Management Annual Household Availability Fee	\$ 81.00	Chatham County Officials
6 of Waste Management Budget Allocated to Non-Disposal Costs	69.00%	Chatham County FY 05 Budget
Recreation Exaction Fee - Per Lot	\$ 457	Chatham County Officials
New Single Family Dwelling Inspection Fees - over 1200 square feet:	\$375	Chatham County FY 05 Budget
plus the following rate per square foot	\$ 0.25	Chatham County FY 05 Budget
Square footage rate threshold	1,000	Chatham County FY 05 Budget
005-06 Budget Adjustment Factor	3.50%	Chatham County Officials
Chatham County Schools		
Chatham County Public School Enrollment:		
Chatham County Public Schools	7,350	Projected Enrollment FY05 - Chatham County School
Charter School Students	395	Projected Enrollment FY05 - Chatham County Schools
Fotal Chatham County Public School Enrollment	7,745	
Public School Student Generation Rates:		
Single Family	0.40	Tischler and Associates, Inc.
Multifamily	0.15	Tischler and Associates, Inc.
Mobile Home and Other	0.37	Tischler and Associates, Inc.
All Other	0.33	Tischler and Associates, Inc.
Meadowview Public School Students	286	Table 13
School Impact Fee	\$ 2,900	Chatham County Officials
Capital Financing	5.05%	
School Bond Interest Rate School Bond Term - in years	5.25%	Chatham County Officials Chatham County Officials
		-
Elementary School Capital Costs:	\$ 400,000	Estimated Decider Decist Communities
Unimproved Land - 20 Acres at \$20,000 per acre		Estimated Based on Recent Comparables
Building, sitework, furnishings and equipment - estimated current cost	14,817,015	Shuller, Ferris, Lindstrom & Associates, Architects
Fechnology costs	296,340 \$ 15,513,355	Estimated at 2% of construction budget benchmark
Fotal Elementary School Capital Costs Capacity	\$ 15,515,555 700	Shuller, Ferris, Lindstrom & Associates, Architects
Capital Cost per Public Elementary School Student	\$ 22,162	Shuner, Ferris, Emustroin & Associates, Arcintects
Facility Square Footage	\$ 95,000	Shuller, Ferris, Lindstrom & Associates, Architects
Viiddle School Capital Costs:	\$ 95,000	Shuher, Ferris, Emusuoni & Associates, Architects
Jnimproved Land - 40 Acres at \$20,000 per acre	\$ 800,000	Estimated Based on Recent Comparables
Building, sitework, furnishings and equipment - estimated current cost	16,030,687	Shuller, Ferris, Lindstrom & Associates, Architects
Technology costs	320,614	Estimated at 2% of construction budget benchmark
Fotal Middle School Capital Costs	\$ 17,151,301	-
Capacity	650	
Capital Cost per Public Middle School School Student	\$ 26,387	
Facility Square Footage	\$ 99,000	Shuller, Ferris, Lindstrom & Associates, Architects
High School Capital Costs:		
Jnimproved Land - 60 Acres at \$20,000 per acre	\$ 1,200,000	Estimated Based on Recent Comparables
Building, sitework, furnishings and equipment - estimated current cost	37,941,413	Shuller, Ferris, Lindstrom & Associates, Architects
Fechnology costs	758,828	Estimated at 2% of construction budget benchmark
Total High School Capital Costs	\$ 39,900,241	
Capacity	1,200	Shuller, Ferris, Lindstrom & Associates, Architects
Capital Cost per Public High School Student	\$ 33,250	
Facility Square Footage	\$ 225,000	Shuller, Ferris, Lindstrom & Associates, Architects
School Transportation Costs	·····	
Percentage of Chatham County Students Riding Buses	49%	NC Department of Public Instruction
School Bus Capacity	60	Chatham County Schools
Cost of New Bus	\$ 70,000	Chatham County Schools
Lease Financing - term in years	4	Chatham County Schools
Lease Financing - interest rate	6.00%	Chatham County Schools
Bus replaced by State in year	13	Chatham County Schools

TABLE A-2

MEADOWVIEW - FISCAL IMPACT ANALYSIS SUMMARY OF HOUSING TYPES, PRICE RANGES AND HOUSING VALUES BASED ON MASTER PLAN

Lot Type	Average Unit Price	# of Units	Value	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8
Single Family Homes Units Total Annual Closings	\$ 420,000	715	\$ 300,300,000	48 \$ 20,160,000	48 \$ 20,160,000		48 \$ 20,160,000	48 \$ 20,160,000			
			\$ 300,300,000	20,160,000	20,160,000	20,160,000	20,160,000	20,160,000	20,160,000	20,160,000	20,160,000
Total Units				48	96	144	192	240	288	336	384
				20,160,000	40,320,000	60,480,000	80,640,000	100,800,000	120,960,000	141,120,000	161,280,000
				Year 9	Year 10	Year 11	Year 12	Year 13	Year 14	Year 15	Total
				48 \$ 20,160,000	48 \$ 20,160,000		47 \$ 19,740,000	47 \$ 19,740,000	47 \$ 19,740,000	47 \$ 19,740,000	715 \$ 300,300,000
		715	\$ 300,300,000	20,160,000	20,160,000	19,740,000	19,740,000	19,740,000	19,740,000	19,740,000	300,300,000
				432	480	527	574	621	668	715	715
			\$ 420,000	181,440,000	201,600,000	221,340,000	241,080,000	260,820,000	280,560,000	300,300,000	300,300,000